



2020年3月期 第1四半期決算付属資料

**Additional Information on the Financial Results
for the First Quarter Ending March 31, 2020**

2019年8月8日

August 8, 2019

株式会社SRAホールディングス

SRA Holdings, Inc.

<https://www.sra-hd.co.jp/>

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1. 要約損益計算書 Condensed Statements of Income (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | | |
|------------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 8,641 | 9.3 | 100.0 | 9,325 | 7.9 | 100.0 | 9,415 | 1.0 | 100.0 | 9,766 | 350.0 | 100.0 | 10,012 | 246 | 2.5 | 100.0 |
| 売上原価 | Cost of sales | 7,185 | 10.2 | 83.2 | 7,484 | 4.2 | 80.3 | 7,583 | 1.3 | 80.5 | 7,763 | 180.0 | 79.5 | 7,928 | 164 | 2.1 | 79.2 |
| 売上総利益 | Gross profit on sales | 1,455 | 5.0 | 16.8 | 1,841 | 26.5 | 19.7 | 1,832 | △ 0.5 | 19.5 | 2,002 | 170.0 | 20.5 | 2,084 | 82 | 4.1 | 20.8 |
| 販売費及び一般管理費 | Selling, general and administrative expenses | 906 | △ 4.6 | 10.5 | 1,039 | 14.7 | 11.1 | 1,166 | 12.2 | 12.4 | 1,263 | 97.0 | 12.9 | 1,259 | △ 3 | △ 0.3 | 12.6 |
| 営業利益 | Operating income | 549 | 25.8 | 6.4 | 801 | 46.0 | 8.6 | 665 | △ 17.0 | 7.1 | 738 | 72.0 | 7.6 | 824 | 85 | 11.6 | 8.2 |
| 営業外収益 | Non-operating income | 152 | 37.9 | 1.8 | 59 | △ 60.8 | 0.6 | 70 | 17.0 | 0.7 | 267 | 197.0 | 2.7 | 92 | △ 175 | △ 65.5 | 0.9 |
| 営業外費用 | Non-operating expenses | 10 | △ 79.2 | 0.1 | 330 | - | 3.5 | 103 | △ 68.8 | 1.1 | 13 | △ 89.0 | 0.1 | 242 | 228 | - | 2.4 |
| 経常利益 | Ordinary profit | 691 | 39.1 | 8.0 | 531 | △ 23.1 | 5.7 | 632 | 19.0 | 6.7 | 993 | 360.0 | 10.2 | 674 | △ 318 | △ 32.1 | 6.7 |
| 特別利益 | Extraordinary income | - | △ 100.0 | - | 0 | - | 0.0 | 119 | - | 1.3 | 54 | △ 64.0 | 0.6 | 39 | △ 14 | △ 27.2 | 0.4 |
| 特別損失 | Extraordinary loss | - | △ 100.0 | - | 0 | - | 0.0 | 0 | 11.3 | 0.0 | 5 | 5.0 | 0.1 | 384 | 378 | - | 3.8 |
| 税金等調整前四半期純利益 | Income before income taxes | 691 | △ 288.3 | 8.0 | 530 | △ 23.2 | 5.7 | 751 | 41.6 | 8.0 | 1,041 | 289.0 | 10.7 | 330 | △ 711 | △ 68.3 | 3.3 |
| 法人税、住民税及び事業税 | Income taxes | 443 | 39.7 | 5.1 | 268 | △ 39.5 | 2.9 | 416 | 55.0 | 4.4 | 359 | △ 56.0 | 3.7 | 420 | 61 | 17.0 | 4.2 |
| 法人税調整額 | Deferred income taxes | △ 158 | 21.0 | △ 1.8 | △ 66 | △ 58.2 | △ 0.7 | △ 93 | 42.0 | △ 1.0 | 182 | 276.0 | 1.9 | △ 143 | △ 326 | △ 178.8 | △ 1.4 |
| 親会社株主に帰属する四半期純利益 | Profit attributable to owners of the parent | 406 | △ 173.3 | 4.7 | 328 | △ 19.1 | 3.5 | 429 | 30.8 | 4.6 | 499 | 69.0 | 5.1 | 53 | △ 445 | △ 89.3 | 0.5 |
| 1株当たり四半期純損益 | Net income per share | 33.74 | - | - | 27.09 | - | - | 35.17 | - | - | 40.57 | - | - | 4.34 | - | - | - |

《株SRA単体 SRA, Inc. Non-Consolidated》

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | | |
|--------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 3,833 | 2.4 | 100.0 | 4,290 | 11.9 | 100.0 | 4,527 | 5.5 | 100.0 | 4,584 | 56.0 | 100.0 | 4,466 | △ 118 | △ 2.6 | 100.0 |
| 売上原価 | Cost of sales | 3,110 | 2.7 | 81.1 | 3,302 | 6.2 | 77.0 | 3,544 | 7.3 | 78.3 | 3,500 | △ 43.0 | 76.4 | 3,414 | △ 86 | △ 2.5 | 76.4 |
| 売上総利益 | Gross profit | 723 | 1.1 | 18.9 | 987 | 36.6 | 23.0 | 983 | △ 0.4 | 21.7 | 1,083 | 99.0 | 23.6 | 1,051 | △ 31 | △ 2.9 | 23.6 |
| 販売費及び一般管理費 | Selling, general and administrative expenses | 464 | △ 9.8 | 12.1 | 549 | 18.4 | 12.8 | 680 | 23.8 | 15.0 | 643 | △ 37.0 | 14.0 | 649 | 6 | 1.0 | 14.6 |
| 営業利益 | Operating income | 258 | 29.1 | 6.8 | 437 | 69.2 | 10.2 | 303 | △ 30.8 | 6.7 | 440 | 137.0 | 9.6 | 401 | △ 38 | △ 8.7 | 9.0 |
| 営業外収益 | Non-operating income | 173 | △ 61.6 | 4.5 | 102 | △ 40.7 | 2.4 | 646 | 528.1 | 14.3 | 925 | 278.0 | 20.2 | 831 | △ 94 | △ 10.2 | 18.6 |
| 営業外費用 | Non-operating expenses | 12 | △ 68.3 | 0.3 | 358 | - | 8.3 | 43 | △ 87.8 | 1.0 | 11 | △ 32.0 | 0.2 | 247 | 235 | - | 5.5 |
| 経常利益 | Ordinary profit | 419 | △ 31.5 | 10.9 | 182 | △ 56.5 | 4.3 | 906 | 396.1 | 20.0 | 1,354 | 448.0 | 29.5 | 985 | △ 368 | △ 27.2 | 22.1 |
| 特別利益 | Extraordinary income | - | - | - | - | - | - | 118 | - | 2.6 | - | △ 118.0 | - | 14 | 14 | - | 0.3 |
| 特別損失 | Extraordinary loss | - | △ 100.0 | - | 0 | - | 0.0 | - | - | - | 5 | 5.0 | 0.1 | 384 | 378 | - | 8.6 |
| 税引前四半期純利益 | Income before income taxes | 419 | 85.4 | 10.9 | 182 | △ 56.5 | 4.3 | 1,024 | 460.9 | 22.6 | 1,348 | 324.0 | 29.4 | 616 | △ 732 | △ 54.3 | 13.8 |
| 法人税、住民税及び事業税 | Income taxes | 259 | 42.3 | 6.8 | 222 | △ 14.1 | 5.2 | 209 | △ 6.2 | 4.6 | 138 | △ 70.0 | 3.0 | 189 | 50 | 36.3 | 4.2 |
| 法人税調整額 | Deferred income taxes | △ 110 | 16.8 | △ 2.9 | △ 161 | 46.7 | △ 3.8 | △ 57 | △ 64.4 | △ 1.3 | 209 | 266.0 | 4.6 | △ 124 | △ 333 | △ 159.6 | △ 2.8 |
| 四半期純損益 | Net income | 270 | 95.4 | 7.1 | 121 | △ 55.1 | 2.8 | 872 | 618.0 | 19.3 | 1,000 | 127.0 | 21.8 | 552 | △ 448 | △ 44.8 | 12.4 |

2. セグメント情報 Segment Information (Consolidated/SRA, Inc. Non-consolidated)

<<連結 Consolidated>>

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | |
|------|-----------------------------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 受注高 | New Orders Received | 9,070 | 4.3 | 100.0 | 9,456 | 4.3 | 100.0 | 10,409 | 10.1 | 100.0 | 10,000 | △ 3.9 | 100.0 | 9,779 | △ 2.2 | 100.0 |
| | 開発 | 5,049 | 10.5 | 55.7 | 4,951 | △ 1.9 | 52.4 | 5,510 | 11.3 | 53.0 | 5,606 | 1.4 | 56.1 | 5,515 | △ 1.6 | 56.4 |
| | 運用・構築 | 633 | 0.1 | 7.0 | 671 | 6.0 | 7.1 | 752 | 12.1 | 7.2 | 718 | △ 4.5 | 7.2 | 788 | 9.7 | 8.1 |
| | 販売 | 3,387 | △ 3.2 | 37.3 | 3,832 | 13.1 | 40.5 | 4,146 | 8.2 | 39.8 | 3,675 | △ 10.9 | 36.7 | 3,475 | △ 5.4 | 35.5 |
| 受注残高 | New Orders Received Backlog | 10,832 | 13.4 | 100.0 | 9,475 | △ 12.5 | 100.0 | 11,292 | 19.2 | 100.0 | 10,832 | 0.2 | 100.0 | 9,986 | △ 7.8 | 100.0 |
| | 開発 | 5,242 | 3.7 | 48.4 | 4,881 | △ 6.9 | 51.5 | 5,814 | 19.1 | 51.5 | 5,505 | 3.0 | 50.8 | 4,824 | △ 12.4 | 48.3 |
| | 運用・構築 | 1,278 | △ 3.3 | 11.8 | 1,310 | 2.5 | 13.8 | 1,622 | 23.8 | 14.4 | 1,777 | 9.6 | 16.4 | 1,717 | △ 3.4 | 17.2 |
| | 販売 | 4,310 | 36.0 | 39.8 | 3,283 | △ 23.8 | 34.7 | 3,855 | 17.4 | 34.1 | 3,549 | △ 7.5 | 32.8 | 3,444 | △ 2.9 | 34.5 |
| 売上高 | Net Sales | 8,641 | 9.3 | 100.0 | 9,325 | 7.9 | 100.0 | 9,415 | 1.0 | 100.0 | 9,766 | 3.7 | 100.0 | 10,012 | 2.5 | 100.0 |
| | 開発 | 4,219 | 7.6 | 48.8 | 4,645 | 10.1 | 49.8 | 4,786 | 3.0 | 50.8 | 4,919 | 2.8 | 50.4 | 4,711 | △ 4.2 | 47.1 |
| | 運用・構築 | 963 | 3.2 | 11.2 | 983 | 2.0 | 10.5 | 1,142 | 16.2 | 12.2 | 1,130 | △ 1.1 | 11.6 | 1,282 | 13.5 | 12.8 |
| | 販売 | 3,458 | 13.2 | 40.0 | 3,697 | 6.9 | 39.7 | 3,486 | △ 5.7 | 37.0 | 3,716 | 6.6 | 38.0 | 4,017 | 8.1 | 40.1 |

2019/3期の受注残高に係る前期比は、前年数値より訴訟の終了による影響を除いた数値との比較です

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | |
|------|------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|
| | | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) |
| | | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales |
| 営業利益 | Operating Income | 549 | 25.8 | 6.4 | 801 | 46.0 | 8.6 | 665 | △ 17.0 | 7.1 | 738 | 10.9 | 7.6 | 824 | 11.6 | 8.2 |
| | 開発 | 331 | 15.9 | 7.9 | 656 | 97.9 | 14.1 | 637 | △ 2.9 | 13.3 | 751 | 18.0 | 15.3 | 670 | △ 10.8 | 14.2 |
| | 運用・構築 | 213 | 1.1 | 22.1 | 217 | 2.2 | 22.2 | 297 | 36.6 | 26.0 | 276 | △ 7.2 | 24.4 | 320 | 15.9 | 24.9 |
| | 販売 | 303 | 24.6 | 8.8 | 315 | 4.1 | 8.5 | 188 | △ 40.4 | 5.4 | 115 | △ 38.6 | 3.1 | 243 | 110.5 | 6.1 |
| | 消去 | 298 | △ 1.6 | - | 387 | 29.8 | - | 457 | 17.9 | - | 404 | 11.5 | - | 409 | 1.1 | - |

<<株SRA単体 SRA, Inc. Non-Consolidated>>

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | |
|-----|-----------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 売上高 | Net Sales | 3,833 | 2.4 | 100.0 | 4,290 | 11.9 | 100.0 | 4,527 | 5.5 | 100.0 | 4,584 | 1.3 | 100.0 | 4,466 | △ 2.6 | 100.0 |
| | 開発 | 2,369 | 5.6 | 61.8 | 2,870 | 21.2 | 66.9 | 2,889 | 0.6 | 63.8 | 3,082 | 6.7 | 67.2 | 2,786 | △ 9.6 | 62.4 |
| | 運用・構築 | 1,023 | 1.7 | 26.7 | 1,025 | 0.1 | 23.9 | 1,171 | 14.2 | 25.9 | 1,147 | △ 2.0 | 25.1 | 1,250 | 8.9 | 28.0 |
| | 販売 | 440 | △ 10.6 | 11.5 | 394 | △ 10.4 | 9.2 | 467 | 18.6 | 10.3 | 354 | △ 24.2 | 7.7 | 429 | 21.2 | 9.6 |

3. 業種別売上高 Sales by Industrial Classification (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

(百万円/In millions of yen)

| | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|--|------------------------|-----------------|-----------------|-----------------|------------------|--------------------|--|-----------------|-----------------|-----------------|------------------|--------------------|
| | 2019/3 第1四半期 1Q | | 2020/3 第1四半期 1Q | | 対前期 YoY | | 2019/3 第1四半期 1Q | | 2020/3 第1四半期 1Q | | 対前期 YoY | |
| | 金額 Amount | 百分率(%) Ratio | 金額 Amount | 百分率(%) Ratio | 前期比(額) Amount | 前期比(%) Rate (%) | 金額 Amount | 百分率(%) Ratio | 金額 Amount | 百分率(%) Ratio | 前期比(額) Amount | 前期比(%) Rate (%) |
| 製造業 Manufacturing | 2,271 | 46.2 | 2,140 | 45.4 | △ 131 | △ 5.8 | 250 | 22.1 | 315 | 24.6 | 64 | 26.0 |
| 通信 Telecom | 150 | 3.1 | 123 | 2.6 | △ 27 | △ 18.0 | 144 | 12.8 | 147 | 11.5 | 3 | 2.1 |
| 電力・ガス EP/gas industry | 192 | 3.9 | 210 | 4.5 | 18 | 9.4 | 1 | 0.1 | 2 | 0.2 | 1 | 100.0 |
| 金融 Financial industry | 1,234 | 25.1 | 1,224 | 26.0 | △ 9 | △ 0.8 | 279 | 24.8 | 309 | 24.2 | 29 | 10.8 |
| 生損保 Insurance | 76 | 1.5 | 103 | 2.2 | 27 | 35.5 | 44 | 3.9 | 42 | 3.3 | △ 1 | △ 4.5 |
| 流通 Distribution | 213 | 4.3 | 212 | 4.5 | △ 1 | △ 0.5 | 4 | 0.4 | 4 | 0.3 | 0 | 0.0 |
| 大学等 Academic, etc. | 73 | 1.5 | 85 | 1.8 | 11 | 16.4 | 217 | 19.2 | 230 | 18.0 | 13 | 6.0 |
| ハードメーカー (SIer) SIer(Hardware companies affiliates) | 74 | 1.5 | 79 | 1.7 | 4 | 6.8 | 7 | 0.7 | 9 | 0.7 | 1 | 28.6 |
| 情報サービス Information services | 106 | 2.2 | 127 | 2.7 | 20 | 19.8 | 134 | 11.9 | 132 | 10.3 | △ 1 | △ 1.5 |
| サービス他 Services and others | 525 | 10.7 | 404 | 8.6 | △ 120 | △ 23.0 | 47 | 4.2 | 81 | 6.3 | 33 | 72.3 |
| 合計 Total | 4,919 | 100.0 | 4,711 | 100.0 | △ 207 | △ 4.2 | 1,130 | 100.0 | 1,282 | 100.0 | 152 | 13.5 |

《株SRA単体 SRA, Inc. Non-Consolidated》

(百万円/In millions of yen)

| | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|--|------------------------|-----------------|-----------------|-----------------|------------------|--------------------|--|-----------------|-----------------|-----------------|------------------|--------------------|
| | 2019/3 第1四半期 1Q | | 2020/3 第1四半期 1Q | | 対前期 YoY | | 2019/3 第1四半期 1Q | | 2020/3 第1四半期 1Q | | 対前期 YoY | |
| | 金額 Amount | 百分率(%) Ratio | 金額 Amount | 百分率(%) Ratio | 前期比(額) Amount | 前期比(%) Rate (%) | 金額 Amount | 百分率(%) Ratio | 金額 Amount | 百分率(%) Ratio | 前期比(額) Amount | 前期比(%) Rate (%) |
| 製造業 Manufacturing | 1,613 | 52.4 | 1,422 | 51.0 | △ 191 | △ 11.8 | 270 | 23.6 | 307 | 24.6 | 37 | 13.7 |
| 通信 Telecom | 26 | 0.9 | 41 | 1.5 | 14 | 53.7 | 145 | 12.7 | 148 | 11.9 | 3 | 2.1 |
| 電力・ガス EP/gas industry | 85 | 2.8 | 65 | 2.4 | △ 19 | △ 22.8 | - | - | - | - | - | - |
| 金融 Financial industry | 841 | 27.3 | 797 | 28.6 | △ 44 | △ 5.3 | 277 | 24.2 | 245 | 19.7 | △ 31 | △ 11.3 |
| 生損保 Insurance | 61 | 2.0 | 81 | 2.9 | 19 | 32.1 | 48 | 4.3 | 49 | 3.9 | 0 | 0.9 |
| 流通 Distribution | 4 | 0.1 | 9 | 0.3 | 5 | 118.4 | 10 | 0.9 | 11 | 0.9 | 1 | 11.4 |
| 大学等 Academic, etc. | 43 | 1.4 | 50 | 1.8 | 6 | 14.1 | 214 | 18.7 | 231 | 18.5 | 17 | 7.9 |
| ハードメーカー (SIer) SIer(Hardware companies affiliates) | 3 | 0.1 | 0 | 0.0 | △ 3 | △ 93.5 | 4 | 0.4 | 16 | 1.3 | 11 | 237.5 |
| 情報サービス Information services | 13 | 0.4 | 27 | 1.0 | 14 | 108.5 | 127 | 11.1 | 156 | 12.5 | 29 | 23.2 |
| サービス他 Services and others | 387 | 12.6 | 290 | 10.4 | △ 96 | △ 25.0 | 48 | 4.2 | 82 | 6.6 | 34 | 71.1 |
| 合計 Total | 3,082 | 100.0 | 2,786 | 100.0 | △ 296 | △ 9.6 | 1,147 | 100.0 | 1,250 | 100.0 | 102 | 8.9 |

※SRA単体はグループ内取引を含む数値です。

4. 主な業種と受注内容 Industry and Order Details (SRA, Inc. Non-consolidated)

《株式会社SRA単体 SRA, Inc. Non-Consolidated》

| 業種 Industry | 主な受注内容 Main order details |
|--|---|
| 銀行 Bank | <p>基幹・業務系システム、勘定系・情報系・市場系システムの構築・運用・保守 Development, operational management and maintenance of mission-critical systems, Business systems development,</p> <p>汎用機およびオープン系システムの運用サービス Operation services of mainframe host systems and open systems.</p> |
| 証券 Securities | <p>証券会社向け資産運用系システム、オンライントレードシステムの構築 Development of asset management systems and online trading systems for securities companies.</p> |
| 生命保険 Life Insurance | <p>基幹・業務系システムの構築・保守、汎用機およびオープン系システム、ネットワークの運用サービス Development and maintenance of mission-critical systems and business application systems. Operation services of mainframe host systems, open systems and networks.</p> |
| 製造業 Manufacturing | <p>組込製品開発(ビジネスユース/パーソナルユース) Software development for embedded products (AV, home electronics, etc.).</p> <p>システム設計、開発、運用、コンサルティング、基幹システムの運用サービス、ネットワーク構築、ネットワークの運用サービス Design, development, operation, and consulting for various systems. Operation services of mission-critical systems. Build, configuration and operation services of networks.</p> |
| 電力 Electric Power | <p>基幹・業務系システムの構築 Development and operational management of mission-critical systems and business application systems.</p> |
| 大学 University/College | <p>自社IP製品の販売、文教システムの構築・保守 Sales of original IP products. Build, configuration and maintenance management of educational systems.</p> <p>キャンパスネット＝インフラ構築・運用サービス Build, configuration and operation services of networks.</p> |
| 通信 Telecom | <p>業務系システムの構築・保守、オープン系システム、ネットワークの運用サービス Development and maintenance of business application systems. Operation services of open systems and networks.</p> |
| ハードメーカー Hardware companies affiliates | <p>システム構築、開発環境構築、教育トレーニング、汎用機およびオープン系システムの運用サービス System development, building of development environment, educational training. Operation services of mainframe host systems and open systems.</p> <p>ネットワークインフラ構築、運用サービス Build, configuration and operation services of networks.</p> |

5. 要約貸借対照表 Summary of Consolidated Financial Statements (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

(百万円/In millions of yen)

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | | |
|-------------|-------------------------------------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 23,717 | 6.7 | 75.5 | 21,225 | △ 10.5 | 69.6 | 21,144 | △ 0.4 | 59.0 | 22,113 | 8.3 | 59.5 | 20,024 | △ 2,089 | △ 9.4 | 55.7 |
| 現金及び預金 | Cash and deposits | 8,477 | △ 8.3 | 27.0 | 9,717 | 14.6 | 31.9 | 7,326 | △ 24.6 | 20.4 | 7,110 | △ 2.9 | 19.1 | 5,149 | △ 1,960 | △ 27.6 | 14.3 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 5,019 | 8.2 | 16.0 | 5,455 | 8.7 | 17.9 | 5,515 | 1.1 | 15.4 | 6,047 | 9.6 | 16.3 | 5,782 | △ 264 | △ 4.4 | 16.1 |
| 有価証券 | Short-term investment securities | 982 | △ 68.4 | 3.1 | 3 | △ 99.7 | 0.0 | 232 | - | 0.6 | 101 | △ 56.3 | 0.3 | 90 | △ 11 | △ 11.3 | 0.3 |
| たな卸資産 | Inventories | 3,080 | 18.1 | 9.8 | 2,198 | △ 28.7 | 7.2 | 2,885 | 31.3 | 8.1 | 2,337 | △ 19.0 | 6.3 | 2,358 | 20 | 0.9 | 6.6 |
| 短期貸付金 | Short-term loans receivable | 1,857 | 60.2 | 5.9 | 116 | △ 93.7 | 0.4 | 109 | △ 6.2 | 0.3 | 2,566 | - | 6.9 | 2,830 | 263 | 10.3 | 7.9 |
| 繰延税金資産 | Deferred tax assets | 833 | 23.1 | 2.7 | 636 | △ 23.6 | 2.1 | 716 | 12.7 | 2.0 | - | - | - | - | - | - | - |
| その他 | Other | 3,498 | 327.2 | 11.1 | 3,114 | △ 11.0 | 10.2 | 4,376 | 40.5 | 12.2 | 3,958 | △ 9.5 | 10.7 | 3,830 | △ 127 | △ 3.2 | 10.7 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 31 | 49.9 | △ 0.1 | △ 16 | △ 46.7 | △ 0.1 | △ 16 | 0.5 | △ 0.0 | △ 7 | △ 55.8 | △ 0.0 | △ 16 | △ 9 | 123.0 | △ 0.0 |
| 固定資産 | Noncurrent assets | 7,679 | 14.3 | 24.5 | 9,266 | 20.7 | 30.4 | 14,696 | 58.6 | 41.0 | 15,033 | △ 2.5 | 40.5 | 15,911 | 877 | 5.8 | 44.3 |
| 有形固定資産 | Property, plant and equipment | 166 | △ 13.2 | 0.5 | 167 | 0.6 | 0.6 | 191 | 14.3 | 0.5 | 191 | 0.1 | 0.5 | 246 | 54 | 28.6 | 0.7 |
| 建物及び構築物 | Buildings and structures | 82 | △ 14.1 | 0.3 | 83 | 1.0 | 0.3 | 107 | 28.5 | 0.3 | 104 | △ 2.6 | 0.3 | 141 | 36 | 35.3 | 0.4 |
| 機械装置及び運搬具 | Machinery, equipment and vehicles | 50 | △ 12.2 | 0.2 | 47 | △ 6.6 | 0.2 | 39 | △ 17.6 | 0.1 | 41 | 7.4 | 0.1 | 39 | △ 2 | △ 6.0 | 0.1 |
| その他 | Other | 33 | △ 12.3 | 0.1 | 37 | 10.1 | 0.1 | 45 | 23.1 | 0.1 | 45 | 0.2 | 0.1 | 66 | 20 | 44.8 | 0.2 |
| 無形固定資産 | Intangible assets | 510 | △ 20.8 | 1.6 | 1,194 | 134.1 | 3.9 | 1,321 | 10.7 | 3.7 | 1,276 | △ 3.4 | 3.4 | 1,570 | 294 | 23.1 | 4.4 |
| のれん | Goodwill | - | - | - | 44 | - | 0.1 | 20 | △ 53.4 | 0.1 | - | △ 100.0 | - | - | - | - | - |
| ソフトウェア | Software | 388 | △ 20.6 | 1.2 | 851 | 119.3 | 2.8 | 1,113 | 30.8 | 3.1 | 1,122 | 0.8 | 3.0 | 1,181 | 58 | 5.3 | 3.3 |
| その他 | Other | 121 | △ 21.2 | 0.4 | 298 | 144.9 | 1.0 | 187 | △ 32.3 | 0.6 | 153 | △ 18.1 | 0.4 | 389 | 235 | 153.7 | 1.1 |
| 投資その他資産 | Investments and other assets | 7,003 | 19.0 | 22.3 | 7,904 | 12.9 | 25.9 | 13,182 | 66.8 | 36.8 | 13,565 | △ 2.4 | 36.5 | 14,093 | 527 | 3.9 | 39.2 |
| 投資有価証券 | Investment securities | 4,175 | 23.2 | 13.3 | 4,579 | 9.7 | 15.0 | 8,783 | 91.8 | 24.5 | 9,207 | 4.8 | 24.8 | 9,802 | 595 | 6.5 | 27.3 |
| 長期貸付金 | Long-term loans receivable | 1,212 | 61.6 | 3.9 | 2,267 | 86.9 | 7.4 | 3,669 | 61.8 | 10.2 | 2,912 | △ 20.6 | 7.8 | 1,114 | △ 1,797 | △ 61.7 | 3.1 |
| 繰延税金資産 | Deferred tax assets | 1,194 | 1.0 | 3.8 | 1,337 | 12.0 | 4.4 | 1,106 | △ 17.3 | 3.1 | 2,049 | 12.4 | 5.5 | 2,552 | 502 | 24.5 | 7.1 |
| その他 | Other | 550 | △ 18.9 | 1.8 | 906 | 64.6 | 3.0 | 982 | 8.4 | 2.7 | 995 | 1.3 | 2.7 | 651 | △ 344 | △ 34.6 | 1.8 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 12 | △ 10.7 | △ 0.0 | △ 1,171 | - | △ 3.8 | △ 1,339 | 14.3 | △ 3.7 | △ 1,580 | 18.0 | △ 4.3 | △ 9 | 1,571 | △ 99.4 | 0.0 |
| 投資損失引当金 | Allowance for investment loss | △ 118 | 16.3 | △ 0.4 | △ 15 | △ 86.9 | △ 0.1 | △ 19 | 25.7 | △ 0.1 | △ 18 | △ 5.4 | △ 0.0 | △ 18 | 0 | △ 1.4 | △ 0.1 |
| 資産合計 | Total assets | 31,397 | 8.4 | 100.0 | 30,492 | △ 2.9 | 100.0 | 35,841 | 17.5 | 100.0 | 37,147 | 3.6 | 100.0 | 35,935 | △ 1,211 | △ 3.3 | 100.0 |

会計基準の変更に伴い、2019/3期より繰延税金資産は固定資産の部に表示しています

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | | |
|--------------|---|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 8,392 | 0.6 | 26.7 | 8,537 | 1.7 | 28.0 | 11,396 | 33.5 | 31.8 | 11,998 | 5.3 | 32.3 | 11,848 | △ 149 | △ 1.2 | 33.0 |
| 買掛金 | Accounts payable-trade | 3,114 | △ 0.4 | 9.9 | 3,303 | 6.1 | 10.8 | 3,625 | 9.7 | 10.1 | 3,847 | 6.1 | 10.4 | 3,907 | 59 | 1.6 | 10.9 |
| 短期借入金 | Short-term loans payable | 1,179 | △ 23.4 | 3.8 | 1,179 | - | 3.9 | 1,179 | - | 3.3 | 1,179 | - | 3.2 | 195 | △ 983 | △ 83.4 | 0.5 |
| 未払費用 | Accrued expenses | 689 | 4.0 | 2.2 | 720 | 4.6 | 2.4 | 774 | 7.4 | 2.2 | 795 | 2.8 | 2.1 | 898 | 103 | 13.0 | 2.5 |
| 未払法人税等 | Income taxes payable | 497 | 96.9 | 1.6 | 264 | △ 46.9 | 0.9 | 301 | 14.3 | 0.8 | 213 | △ 29.1 | 0.6 | 266 | 52 | 24.6 | 0.7 |
| 未払消費税等 | Accrued consumption taxes | 231 | 20.3 | 0.7 | 274 | 18.7 | 0.9 | 242 | △ 11.6 | 0.7 | 278 | 14.5 | 0.7 | 292 | 14 | 5.1 | 0.8 |
| 前受金 | Advances received | - | - | - | 1,060 | - | 3.5 | 3,059 | 188.5 | 8.5 | 3,583 | 17.1 | 9.6 | 4,031 | 447 | 12.5 | 11.2 |
| 賞与引当金 | Provision for bonuses | 882 | △ 1.8 | 2.8 | 902 | 2.2 | 3.0 | 951 | 5.4 | 2.7 | 958 | 0.7 | 2.6 | 961 | 3 | 0.3 | 2.7 |
| 役員賞与引当金 | Provision for directors' bonuses | 3 | △ 5.2 | 0.0 | 41 | - | 0.1 | 44 | 8.6 | 0.1 | 43 | △ 3.1 | 0.1 | 45 | 2 | 4.6 | 0.1 |
| 工事損失引当金 | Provision for loss on construction contracts | 781 | 68.6 | 2.5 | 433 | △ 44.5 | 1.4 | 532 | 22.9 | 1.5 | 373 | △ 29.9 | 1.0 | 338 | △ 34 | △ 9.3 | 0.9 |
| その他 | Other | 1,013 | △ 15.7 | 3.2 | 357 | △ 64.8 | 1.2 | 684 | 91.7 | 1.9 | 724 | 5.9 | 2.0 | 910 | 185 | 25.6 | 2.5 |
| 固定負債 | Noncurrent liabilities | 4,151 | 0.5 | 13.2 | 4,161 | 0.2 | 13.6 | 4,325 | 3.9 | 12.1 | 4,365 | 0.9 | 11.8 | 4,189 | △ 176 | △ 4.0 | 11.7 |
| 退職給付に係る負債 | Net defined benefit liability | 4,005 | 0.8 | 12.8 | 4,024 | 0.5 | 13.2 | 4,156 | 3.3 | 11.6 | 4,137 | △ 0.5 | 11.1 | 3,965 | △ 172 | △ 4.2 | 11.0 |
| 役員退職慰労引当金 | Provision for directors' retirement benefits | 144 | 15.1 | 0.5 | 137 | △ 4.9 | 0.5 | 160 | 16.9 | 0.4 | 161 | 0.2 | 0.4 | 190 | 29 | 18.5 | 0.5 |
| その他 | Others | 0 | △ 97.6 | 0.0 | - | △ 100.0 | - | 7 | - | 0.0 | 66 | 751.1 | 0.2 | 32 | △ 33 | △ 51.0 | 0.1 |
| 負債合計 | Total liabilities | 12,543 | 0.6 | 40.0 | 12,698 | 1.2 | 41.6 | 15,722 | 23.8 | 43.9 | 16,363 | 4.1 | 44.1 | 16,037 | △ 326 | △ 2.0 | 44.6 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 17,979 | 12.1 | 57.3 | 17,474 | △ 2.8 | 57.3 | 19,347 | 10.7 | 54.0 | 20,299 | 4.9 | 54.6 | 20,525 | 225 | 1.1 | 57.1 |
| 資本金 | Capital stock | 1,000 | - | 3.2 | 1,000 | - | 3.3 | 1,000 | - | 2.8 | 1,000 | - | 2.7 | 1,000 | - | - | 2.8 |
| 資本剰余金 | Capital surplus | 4,468 | △ 0.0 | 14.2 | 4,526 | 1.3 | 14.8 | 4,620 | 2.1 | 12.9 | 4,699 | 1.7 | 12.7 | 4,704 | 5 | 0.1 | 13.1 |
| 利益剰余金 | Retained earnings | 15,237 | 14.6 | 48.5 | 14,573 | △ 4.4 | 47.8 | 16,224 | 11.3 | 45.3 | 17,002 | 4.8 | 45.8 | 17,223 | 220 | 1.3 | 47.9 |
| 自己株式 | Treasury stock | △ 2,727 | △ 0.2 | △ 8.7 | △ 2,625 | △ 3.7 | △ 8.6 | △ 2,497 | △ 4.8 | △ 7.0 | △ 2,402 | △ 3.8 | △ 6.5 | △ 2,402 | 0 | △ 0.0 | △ 6.7 |
| その他包括利益累計額 | Accumulated other comprehensive income | 841 | 88.4 | 2.7 | 285 | △ 66.1 | 0.9 | 739 | 159.4 | 2.1 | 484 | △ 34.6 | 1.3 | △ 627 | △ 1,111 | △ 229.6 | △ 1.7 |
| その他有価証券評価差額金 | Valuation difference on available-for-sale securities | 658 | △ 1.7 | 2.1 | 240 | △ 63.5 | 0.8 | 853 | 255.0 | 2.4 | 597 | △ 30.1 | 1.6 | △ 693 | △ 1,291 | △ 216.2 | △ 1.9 |
| 為替換算調整勘定 | Foreign currency translation adjustments | 555 | 222.1 | 1.8 | 389 | △ 29.9 | 1.3 | 233 | △ 40.1 | 0.7 | 206 | △ 11.3 | 0.6 | 332 | 125 | 60.7 | 0.9 |
| 退職給付に係る調整累計額 | Remeasurements of defined benefit plans | △ 372 | △ 5.8 | △ 1.2 | △ 345 | △ 7.5 | △ 1.1 | △ 347 | 0.7 | △ 1.0 | △ 320 | △ 7.8 | △ 0.9 | △ 266 | 54 | △ 16.9 | △ 0.7 |
| 新株予約権 | Subscription rights to shares | 33 | 1052.1 | 0.1 | 33 | 1.2 | 0.1 | 31 | △ 5.9 | 0.1 | - | △ 100.0 | - | - | - | - | - |
| 非支配株主持分 | Non-controlling interests | - | - | - | - | - | - | 0 | - | 0.0 | - | △ 100.0 | - | - | - | - | - |
| 純資産合計 | Total net assets | 18,853 | 14.4 | 60.0 | 17,793 | △ 5.6 | 58.4 | 20,118 | 13.1 | 56.1 | 20,783 | 3.3 | 55.9 | 19,898 | △ 885 | △ 4.3 | 55.4 |
| 負債・純資産合計 | Total liabilities and net assets | 31,397 | 8.4 | 100.0 | 30,492 | △ 2.9 | 100.0 | 35,841 | 17.5 | 100.0 | 37,147 | 3.6 | 100.0 | 35,935 | △ 1,211 | △ 3.3 | 100.0 |

| | | 2016/3 第1四半期 1st Quarter | | | 2017/3 第1四半期 1st Quarter | | | 2018/3 第1四半期 1st Quarter | | | 2019/3 第1四半期 1st Quarter | | | 2020/3 第1四半期 1st Quarter | | | |
|--------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 19,046 | 42.1 | 74.9 | 16,075 | △ 15.6 | 62.5 | 15,810 | △ 1.6 | 50.2 | 17,217 | 8.9 | 53.8 | 13,991 | △ 3,226 | △ 18.7 | 44.9 |
| 現金及び預金 | Cash and deposits | 5,599 | 132.5 | 22.0 | 5,848 | 4.5 | 22.7 | 3,558 | △ 39.2 | 11.3 | 3,128 | △ 12.1 | 9.8 | 1,385 | △ 1,743 | △ 55.7 | 4.4 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 2,239 | △ 0.7 | 8.8 | 2,629 | 17.4 | 10.2 | 2,535 | △ 3.6 | 8.0 | 2,858 | 12.8 | 8.9 | 2,666 | △ 192 | △ 6.7 | 8.6 |
| たな卸資産 | Inventories | 2,020 | 25.8 | 8.0 | 1,509 | △ 25.3 | 5.9 | 1,663 | 10.2 | 5.3 | 1,209 | △ 27.3 | 3.8 | 1,069 | △ 139 | △ 11.5 | 3.4 |
| その他 | Other | 9,186 | 28.7 | 36.1 | 6,088 | △ 33.7 | 23.7 | 8,053 | 32.3 | 25.6 | 10,020 | 24.4 | 31.3 | 8,869 | △ 1,150 | △ 11.5 | 28.5 |
| 固定資産 | Noncurrent assets | 6,368 | 9.6 | 25.1 | 9,647 | 51.5 | 37.5 | 15,710 | 62.8 | 49.8 | 14,767 | △ 6.0 | 46.2 | 17,153 | 2,386 | 16.2 | 55.1 |
| 有形固定資産 | Property, plant and equipment | 105 | △ 12.6 | 0.4 | 96 | △ 8.3 | 0.4 | 129 | 33.2 | 0.4 | 119 | △ 7.4 | 0.4 | 152 | 32 | 27.4 | 0.5 |
| 無形固定資産 | Intangible assets | 234 | △ 26.9 | 0.9 | 187 | △ 19.8 | 0.7 | 202 | 7.9 | 0.6 | 203 | 0.3 | 0.6 | 244 | 41 | 20.3 | 0.8 |
| 投資その他資産 | Investments and other assets | 6,028 | 12.3 | 23.7 | 9,362 | 55.3 | 36.4 | 15,378 | 64.2 | 48.8 | 14,444 | △ 6.1 | 45.2 | 16,756 | 2,312 | 16.0 | 53.8 |
| 投資有価証券 | Investment securities | 3,911 | 4.6 | 15.4 | 4,684 | 19.8 | 18.2 | 9,035 | 92.9 | 28.7 | 8,415 | △ 6.9 | 26.3 | 9,580 | 1,165 | 13.8 | 30.8 |
| 長期貸付金 | Long-term loans receivable | 1,009 | 142.7 | 4.0 | 3,827 | 279.0 | 14.9 | 5,846 | 52.7 | 18.5 | 5,644 | △ 3.5 | 17.6 | 6,565 | 921 | 16.3 | 21.1 |
| その他 | Other | 1,107 | △ 8.7 | 4.4 | 850 | △ 23.1 | 3.3 | 496 | △ 41.6 | 1.6 | 384 | △ 22.7 | 1.2 | 610 | 225 | 58.8 | 2.0 |
| 資産合計 | Total assets | 25,414 | 32.3 | 1.0 | 25,723 | 1.2 | 100.0 | 31,521 | 22.5 | 100.0 | 31,984 | 1.5 | 100.0 | 31,144 | △ 839 | △ 2.6 | 100.0 |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 7,828 | 100.4 | 30.8 | 8,842 | 13.0 | 34.4 | 11,987 | 35.6 | 38.0 | 12,489 | 4.2 | 39.0 | 13,155 | 666 | 5.3 | 42.2 |
| 買掛金 | Accounts payable-trade | 859 | 11.4 | 3.4 | 828 | △ 3.6 | 3.2 | 891 | 7.6 | 2.8 | 849 | △ 4.7 | 2.7 | 794 | △ 54 | △ 6.4 | 2.6 |
| 短期借入金 | Short-term loans payable | 4,491 | 305.0 | 17.7 | 5,457 | 21.5 | 21.2 | 6,112 | 12.0 | 19.4 | 6,818 | 11.5 | 21.3 | 7,444 | 626 | 9.2 | 23.9 |
| 未払法人税等 | Income taxes payable | 257 | 129.7 | 1.0 | 237 | △ 7.8 | 0.9 | 121 | △ 48.7 | 0.4 | 15 | △ 87.2 | 0.0 | 55 | 39 | 252.3 | 0.2 |
| 工事損失引当金 | Provision for loss on construction contracts | 763 | 64.6 | 3.0 | 425 | △ 44.2 | 1.7 | 532 | 25.1 | 1.7 | 359 | △ 32.5 | 1.1 | 337 | △ 22 | △ 6.3 | 1.1 |
| その他 | Other | 1,456 | 0.4 | 5.7 | 1,892 | 29.9 | 7.4 | 4,328 | 128.8 | 13.7 | 4,447 | 2.7 | 13.9 | 4,523 | 76 | 1.7 | 14.5 |
| 固定負債 | Noncurrent liabilities | 3,145 | 2.7 | 12.4 | 3,173 | 0.9 | 12.3 | 3,267 | 3.0 | 10.4 | 3,247 | △ 0.6 | 10.2 | 3,151 | △ 95 | △ 2.9 | 10.1 |
| 退職給付引当金 | Provision for retirement benefits | 3,015 | 2.2 | 11.9 | 3,038 | 0.8 | 11.8 | 3,111 | 2.4 | 9.9 | 3,093 | △ 0.6 | 9.7 | 2,974 | △ 119 | △ 3.8 | 9.6 |
| その他 | Other | 130 | 14.5 | 0.5 | 134 | 3.4 | 0.5 | 155 | 15.8 | 0.5 | 153 | △ 1.6 | 0.5 | 177 | 23 | 15.6 | 0.6 |
| 負債合計 | Total liabilities | 10,974 | 57.4 | 43.2 | 12,015 | 9.5 | 46.7 | 15,254 | 27.0 | 48.4 | 15,736 | 3.2 | 49.2 | 16,307 | 570 | 3.6 | 52.4 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 12,470 | 14.5 | 49.1 | 12,394 | △ 0.6 | 48.2 | 13,500 | 8.9 | 42.8 | 13,681 | 1.3 | 42.8 | 13,961 | 280 | 2.1 | 44.8 |
| 資本金 | Capital stock | 2,640 | - | 10.4 | 2,640 | - | 10.3 | 2,640 | - | 8.4 | 2,640 | - | 8.3 | 2,640 | - | - | 8.5 |
| 資本剰余金 | Capital surplus | 2,881 | - | 11.3 | 2,881 | - | 11.2 | 2,881 | - | 9.1 | 2,881 | - | 9.0 | 2,881 | - | - | 9.3 |
| 利益剰余金 | Retained earnings | 6,949 | 29.4 | 27.3 | 6,872 | △ 1.1 | 26.7 | 7,978 | 16.1 | 25.3 | 8,159 | 2.3 | 25.5 | 8,440 | 280 | 3.4 | 27.1 |
| その他包括利益累計額 | Accumulated other comprehensive income | 1,969 | 45.5 | 7.8 | 1,314 | △ 33.3 | 5.1 | 2,766 | 110.5 | 8.8 | 2,566 | △ 7.2 | 8.0 | 875 | △ 1,691 | △ 65.9 | 2.8 |
| 純資産合計 | Total net assets | 14,440 | 17.9 | 56.8 | 13,708 | △ 5.1 | 53.3 | 16,266 | 18.7 | 51.6 | 16,247 | △ 0.1 | 50.8 | 14,836 | △ 1,410 | △ 8.7 | 47.6 |
| 負債・純資産合計 | Total liabilities and net assets | 25,414 | 32.3 | 100.0 | 25,723 | 1.2 | 100.0 | 31,521 | 22.5 | 100.0 | 31,984 | 1.5 | 100.0 | 31,144 | △ 839 | △ 2.6 | 100.0 |

6. 要約キャッシュフロー計算書 Summary of Consolidated Statements of Cash Flows

<連結 Consolidated>

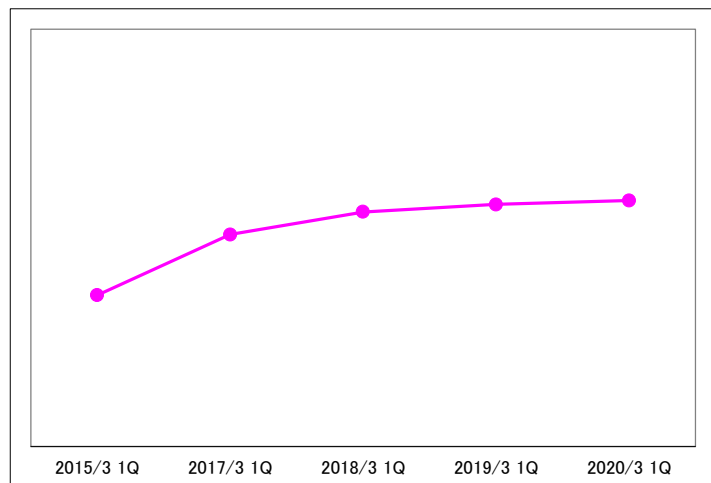
(百万円/In millions of yen)

| | | 2016/3 第1四半期 1Q | 2017/3 第1四半期 1Q | 2018/3 第1四半期 1Q | 2019/3 第1四半期 1Q | 2020時/3 第1四半期 1Q |
|----------------------------|---|-----------------|-----------------|-----------------|-----------------|------------------|
| | | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount |
| 営業活動によるキャッシュ・フロー | Net cash provided by (used in) operating activities | 528 | 1,767 | 1,816 | 2,143 | 1,775 |
| 税金等調整前当期純利益 | Income before income taxes and minority interests | 691 | 530 | 751 | 1,041 | 330 |
| 減価償却費 | Depreciation and amortization | 66 | 99 | 113 | 113 | 138 |
| 退職給付引当金・負債の増減額(△は減少) | Increase (decrease) in provision for retirement benefits / in net defined benefit liability | 48 | 70 | 59 | 3 | 39 |
| 役員退職慰労引当金の増減額(△は減少) | Increase (decrease) in provision for directors' retirement benefits | 4 | △ 6 | 6 | △ 3 | 8 |
| 賞与引当金の増減額(△は減少) | Increase (decrease) in provision for bonuses | 314 | 343 | 352 | 392 | 396 |
| 役員賞与引当金の増減額(△は減少) | Increase (decrease) in provision for directors' bonuses | △ 50 | △ 19 | △ 52 | △ 6 | △ 30 |
| 貸倒引当金の増減額(△は減少) | Increase (decrease) in allowance for doubtful accounts | 3 | △ 2 | 32 | △ 30 | 0 |
| 投資損失引当金の増減額(△は減少) | Increase (decrease) in allowance for investment loss | 0 | △ 0 | 0 | △ 0 | 0 |
| 訴訟損失引当金の増減額 | Increase (decrease) in provision for loss on litigation | - | - | - | △ 1,198 | - |
| 受取利息及び受取配当金 | Interest and dividend income | △ 78 | △ 41 | △ 42 | △ 54 | △ 77 |
| 支払利息 | Interest expenses | 6 | 8 | 9 | 10 | 12 |
| 投資有価証券評価損益(△は益) | Loss (gain) on valuation of investment securities | - | - | - | - | 383 |
| 投資有価証券売却損益(△は益) | Loss (gain) on sales of investment securities | - | △ 0 | △ 117 | - | △ 14 |
| 固定資産売却損益(△は益) | Loss (gain) on sales of noncurrent assets | - | - | - | - | - |
| 固定資産除却損 | Loss on retirement of noncurrent assets | - | 0 | 0 | - | 0 |
| 売上債権の増減額(△は増加) | Decrease (increase) in notes and accounts receivable-trade | 1,206 | 1,377 | 1,888 | 876 | 1,162 |
| たな卸資産の増減額(△は増加) | Decrease (increase) in inventories | △ 619 | △ 71 | △ 835 | △ 123 | △ 299 |
| 仕入債務の増減額(△は減少) | Increase (decrease) in notes and accounts payable-trade | △ 354 | 45 | 388 | 976 | 295 |
| その他負債の増減額(△は減少) | Increase (decrease) in other liabilities | 388 | 53 | 713 | 954 | 944 |
| 未払消費税等の増減額(△は減少) | Increase (decrease) in accrued consumption taxes | △ 390 | △ 232 | △ 224 | △ 228 | △ 245 |
| その他 | Other, net | 68 | 394 | △ 147 | 436 | △ 123 |
| 小計 | Subtotal | 1,305 | 2,551 | 2,895 | 3,160 | 2,922 |
| 利息及び配当金の受取額 | Interest and dividend income received | 38 | △ 15 | 40 | 48 | 85 |
| 利息の支払額 | Interest expense paid | △ 6 | △ 8 | △ 9 | △ 10 | △ 12 |
| 法人税等の支払額 | Income tax paid | △ 808 | △ 759 | △ 1,109 | △ 1,055 | △ 1,220 |
| 投資活動によるキャッシュ・フロー | Net cash provided by (used in) investing activities | △ 223 | △ 813 | △ 582 | △ 1,943 | △ 968 |
| 有形固定資産の取得による支出 | Purchases of property, plant and equipment | △ 2 | △ 22 | △ 37 | △ 11 | △ 37 |
| 有形固定資産の売却による収入 | Proceeds from sale of property, plant and equipment | - | △ 0 | - | - | - |
| 無形固定資産の取得による支出 | Purchases of intangible assets | △ 47 | △ 40 | △ 107 | △ 26 | △ 291 |
| 投資有価証券の取得による支出 | Purchases of investment securities | △ 74 | △ 5 | △ 654 | △ 2 | △ 619 |
| 投資有価証券の売却による収入 | Proceeds from sale of investment securities | 92 | 4 | 724 | - | 24 |
| 貸付けによる支出 | Payments of loans receivable | △ 198 | △ 724 | △ 407 | △ 1,803 | △ 98 |
| 貸付金の回収による収入 | Collection of loans receivable | 6 | 55 | 0 | 0 | 156 |
| 定期預金の預入による支出 | Payments into time deposits | △ 0 | △ 80 | △ 100 | △ 100 | △ 100 |
| 差入保証金の差入による支出 | Payments for guarantee deposits | △ 0 | △ 0 | - | - | △ 2 |
| 差入保証金の回収による収入 | Proceeds from collection of guarantee deposited | - | 1 | 0 | 0 | 0 |
| (投資)その他 | Other, net | △ 0 | △ 0 | △ 0 | △ 0 | △ 0 |
| 財務活動によるキャッシュ・フロー | Net cash provided by (used in) financing activities | △ 457 | △ 541 | △ 660 | △ 803 | △ 868 |
| 短期借入金の純増減額(△は減少) | Net increase (decrease) in short-term loans payable | - | - | - | - | - |
| 自己株式の取得による支出 | Purchase of treasury stock | - | - | △ 0 | - | - |
| 配当金の支払額 | Cash dividends paid | △ 457 | △ 545 | △ 732 | △ 861 | △ 863 |
| ストックオプションの行使による収入 | Proceeds from exercise of stock option | - | 4 | 71 | 58 | - |
| (財務)その他 | Other, net | △ 0 | - | 0 | - | △ 5 |
| 現金及び現金同等物に係る換算差額 | Effect of exchange rate changes on cash and cash equivalents | △ 42 | △ 94 | △ 36 | △ 22 | △ 14 |
| 現金及び現金同等物の増減額(△は減少) | Net increase (decrease) in cash and cash equivalents | △ 195 | 318 | 537 | △ 626 | △ 75 |
| 現金及び現金同等物の期首残高 | Cash and cash equivalents at beginning of period | 8,792 | 8,833 | 6,265 | 7,018 | 3,997 |
| 現金及び現金同等物の四半期末残高 | Cash and cash equivalents at end of period | 8,597 | 9,151 | 6,803 | 6,392 | 3,921 |

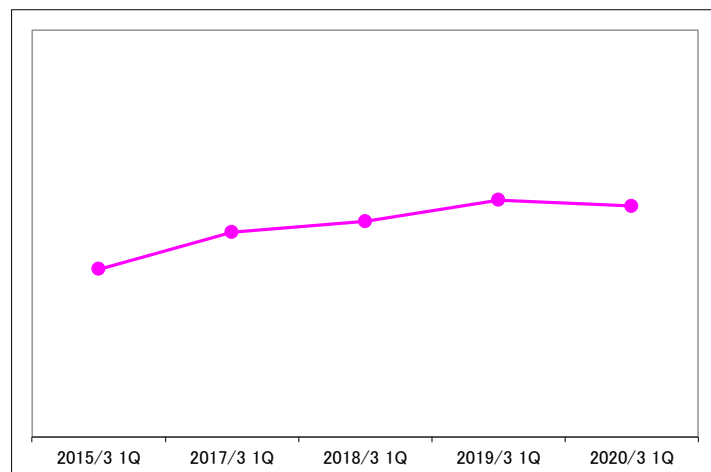
7. 受注単価・外注単価の推移

Order Unit Price, Subcontract Unit Price (SRA, Inc. Non-consolidated)

◆受注単価(株SRA単体) Order Unit Price (SRA, Inc. Non-consolidated)



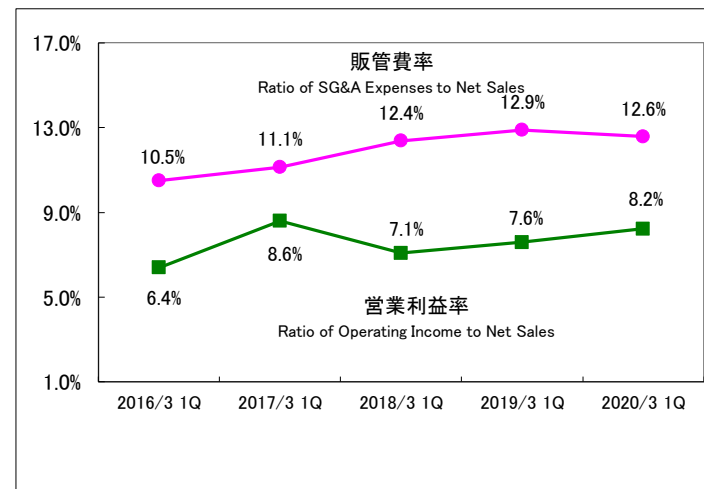
◆外注単価(株SRA単体) Subcontract Unit Price (SRA, Inc. Non-consolidated)



8. 販管費率・営業利益率の推移

Ratio of SG&A Expenses to Net Sales, Ratio of Operating Income to Net Sales (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》



《株SRA単体 SRA, Inc. Non-Consolidated》

