

2013年3月期 第3四半期決算付属資料

Additional Information on the Financial Results
for the Third Quarter Ending March 31, 2013

2013年2月7日

February 7, 2013



株式会社SRAホールディングス

SRA Holdings, Inc.

<http://www.sra-hd.co.jp/>

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1. 要約損益計算書 Condensed Statements of Income (Consolidated/SRA, Inc. Non-consolidated)

<<連結 Consolidated>>

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | | |
|--------------|---|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 29,654 | △5.7 | 100.0 | 24,341 | △17.9 | 100.0 | 23,635 | △2.9 | 100.0 | 23,631 | △0.0 | 100.0 | 22,663 | △ 968 | △4.1 | 100.0 |
| 売上原価 | Cost of sales | 23,885 | △6.0 | 80.5 | 20,443 | △14.4 | 84.0 | 19,706 | △3.6 | 83.4 | 19,684 | △0.1 | 83.3 | 18,758 | △ 925 | △4.7 | 82.8 |
| 売上総利益 | Gross profit on sales | 5,769 | △4.7 | 19.5 | 3,897 | △32.4 | 16.0 | 3,928 | 0.8 | 16.6 | 3,947 | 0.5 | 16.7 | 3,904 | △ 42 | △1.1 | 17.2 |
| 販売費及び一般管理費 | Selling, general and administrative expense | 3,540 | 3.2 | 11.9 | 2,802 | △20.8 | 11.5 | 2,843 | 1.4 | 12.0 | 2,712 | △4.6 | 11.5 | 2,720 | 8 | 0.3 | 12.0 |
| 営業利益 | Operating income | 2,228 | △15.1 | 7.5 | 1,094 | △50.9 | 4.5 | 1,085 | △0.8 | 4.6 | 1,234 | 13.7 | 5.2 | 1,183 | △ 51 | △4.1 | 5.2 |
| 営業外収益 | Non-operating income | 113 | 3.1 | 0.4 | 84 | △25.4 | 0.3 | 149 | 76.7 | 0.6 | 167 | 11.7 | 0.7 | 327 | 160 | 96.0 | 1.4 |
| 営業外費用 | Non-operating expense | 60 | △1.9 | 0.2 | 46 | △23.0 | 0.2 | 60 | 29.4 | 0.3 | 60 | △0.3 | 0.3 | 51 | △ 9 | △15.6 | 0.2 |
| 経常利益 | Ordinary income | 2,281 | △14.7 | 7.7 | 1,132 | △50.4 | 4.7 | 1,174 | 3.7 | 5.0 | 1,341 | 14.2 | 5.7 | 1,460 | 118 | 8.9 | 6.4 |
| 特別利益 | Extraordinary income | - | - | - | 0 | - | 0.0 | - | - | - | 172 | - | 0.7 | 16 | △ 156 | △90.7 | 0.1 |
| 特別損失 | Extraordinary loss | 89 | 7,863.6 | 0.3 | 41 | △53.7 | 0.2 | 198 | 375.7 | 0.8 | 58 | △70.3 | 0.2 | 0 | △ 57 | △98.6 | 0.0 |
| 税金等調整前当期純利益 | Income before income taxes | 2,191 | △18.7 | 7.4 | 1,090 | △50.2 | 4.5 | 976 | △10.5 | 4.1 | 1,454 | 49.0 | 6.2 | 1,475 | 20 | 1.4 | 6.5 |
| 法人税、住民税及び事業税 | Income taxes | 1,138 | △12.1 | 3.8 | 526 | △53.8 | 2.2 | 397 | △24.5 | 1.7 | 508 | 28.0 | 2.2 | 582 | 73 | 14.5 | 2.6 |
| 法人税調整額 | Deferred income taxes | △ 56 | - | △ 0.2 | △ 8 | - | △ 0.0 | 12 | △249.0 | 0.1 | 279 | 2,079.3 | 1.2 | 88 | △ 191 | △68.3 | 0.4 |
| 少数株主利益 | Minority shareholders' income | 8 | 119.1 | 0.0 | 0 | △95.6 | 0.0 | - | - | - | - | - | - | - | - | - | - |
| 四半期純利益 | Net income | 1,101 | △20.5 | 3.7 | 572 | △48.0 | 2.4 | 566 | △1.1 | 2.4 | 666 | 17.6 | 2.8 | 804 | 137 | 20.7 | 3.5 |
| 1株当り当期純利益 | Earnings per share | 79.57 | - | - | 41.39 | - | - | 40.94 | - | - | 48.81 | - | - | 61.23 | - | - | - |

<<株SRA単体 SRA, Inc. Non-Consolidated>>

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | | |
|--------------|---|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 16,275 | △ 7.0 | 100.0 | 12,412 | △ 23.7 | 100.0 | 12,029 | △ 3.1 | 100.0 | 11,157 | △ 7.2 | 100.0 | 11,440 | 282 | 2.5 | 100.0 |
| 売上原価 | Cost of sales | 12,585 | △ 6.7 | 77.3 | 10,050 | △ 20.1 | 81.0 | 10,048 | 0.0 | 83.5 | 9,149 | △ 9.0 | 82.0 | 9,417 | 268 | 2.9 | 82.3 |
| 売上総利益 | Gross profit on sales | 3,690 | △ 8.2 | 22.7 | 2,361 | △ 36.0 | 19.0 | 1,980 | △ 16.1 | 16.5 | 2,008 | 1.4 | 18.0 | 2,022 | 13 | 0.7 | 17.7 |
| 販売費及び一般管理費 | Selling, general and administrative expense | 2,126 | 7.0 | 13.1 | 1,648 | △ 22.5 | 13.3 | 1,781 | 8.1 | 14.8 | 1,650 | △ 7.3 | 14.8 | 1,672 | 22 | 1.3 | 14.6 |
| 営業利益 | Operating income | 1,564 | △ 23.1 | 9.6 | 713 | △ 54.4 | 5.7 | 199 | △ 72.0 | 1.7 | 358 | 79.5 | 3.2 | 349 | △ 8 | △ 2.4 | 3.1 |
| 営業外収益 | Non-operating income | 319 | 31.4 | 2.0 | 278 | △ 12.9 | 2.2 | 323 | 16.3 | 2.7 | 764 | 135.9 | 6.8 | 410 | △ 353 | △ 46.3 | 3.6 |
| 営業外費用 | Non-operating expense | 27 | 2.1 | 0.2 | 23 | △ 13.9 | 0.2 | 48 | 107.7 | 0.4 | 37 | △ 23.8 | 0.3 | 26 | △ 11 | △ 29.7 | 0.2 |
| 経常利益 | Ordinary income | 1,857 | △ 17.5 | 11.4 | 968 | △ 47.8 | 7.8 | 474 | △ 51.0 | 3.9 | 1,085 | 128.6 | 9.7 | 734 | △ 351 | △ 32.4 | 6.4 |
| 特別利益 | Extraordinary income | 201 | - | 1.2 | - | - | - | 2 | - | 0.0 | 142 | 6,102.1 | 1.3 | 15 | △ 127 | △ 89.1 | 0.1 |
| 特別損失 | Extraordinary loss | 89 | - | 0.6 | 38 | △ 57.1 | 0.3 | 182 | 372.9 | 1.5 | 14 | △ 91.8 | 0.1 | 0 | △ 14 | △ 97.2 | 0.0 |
| 税引前当期純利益 | Income before income taxes | 1,968 | △ 12.8 | 12.1 | 929 | △ 52.8 | 7.5 | 294 | △ 68.3 | 2.4 | 1,213 | 311.9 | 10.9 | 749 | △ 464 | △ 38.2 | 6.6 |
| 法人税、住民税及び事業税 | Income taxes | 778 | △ 17.7 | 4.8 | 327 | △ 57.9 | 2.6 | 80 | △ 75.5 | 0.7 | 200 | 148.7 | 1.8 | 268 | 68 | 34.5 | 2.4 |
| 法人税調整額 | Deferred income taxes | 2 | - | 0.0 | △ 17 | - | △ 0.1 | △ 39 | 128.4 | △ 0.3 | 202 | - | 1.8 | 60 | △ 142 | △ 70.3 | 0.5 |
| 四半期純利益 | Net income | 1,187 | △ 12.4 | 7.3 | 619 | △ 47.9 | 5.0 | 253 | △ 59.0 | 2.1 | 811 | 219.5 | 7.3 | 420 | △ 390 | △ 48.2 | 3.7 |

2. セグメント情報 Segment Information (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | |
|------|-----------------------------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 受注高 | New Orders Received | 31,118 | △ 14.5 | 100.0 | 25,057 | △ 19.5 | 100.0 | 23,829 | △ 4.9 | 100.0 | 24,731 | 3.8 | 100.0 | 22,733 | △ 8.1 | 100.0 |
| | 開発 | 17,069 | △ 10.6 | 54.9 | 14,191 | △ 16.9 | 56.6 | 13,063 | △ 7.9 | 54.8 | 12,764 | △ 2.3 | 51.6 | 12,357 | △ 3.2 | 54.4 |
| | 運用・構築 | 3,436 | 17.2 | 11.0 | 2,277 | △ 33.7 | 9.1 | 2,126 | △ 6.6 | 8.9 | 1,882 | △ 11.5 | 7.6 | 1,931 | 2.6 | 8.5 |
| | 販売 | 10,612 | △ 26.2 | 34.1 | 8,588 | △ 19.1 | 34.3 | 8,639 | 0.6 | 36.3 | 10,084 | 16.7 | 40.8 | 8,444 | △ 16.3 | 37.1 |
| 受注残高 | New Orders Received Backlog | 11,313 | △ 10.8 | 100.0 | 8,561 | △ 24.3 | 100.0 | 8,504 | △ 0.7 | 100.0 | 9,047 | 6.4 | 100.0 | 8,886 | △ 1.8 | 100.0 |
| | 開発 | 6,108 | △ 14.3 | 54.0 | 5,425 | △ 11.2 | 63.4 | 4,396 | △ 19.0 | 51.7 | 4,575 | 4.1 | 50.6 | 4,468 | △ 2.3 | 50.3 |
| | 運用・構築 | 1,511 | 30.1 | 13.4 | 967 | △ 36.0 | 11.3 | 881 | △ 8.8 | 10.4 | 773 | △ 12.2 | 8.5 | 848 | 9.6 | 9.5 |
| | 販売 | 3,692 | △ 16.0 | 32.6 | 2,168 | △ 41.3 | 25.3 | 3,226 | 48.8 | 37.9 | 3,697 | 14.6 | 40.9 | 3,569 | △ 3.5 | 40.2 |
| 売上高 | Net Sales | 29,654 | △ 5.7 | 100.0 | 24,341 | △ 17.9 | 100.0 | 23,635 | △ 2.9 | 100.0 | 23,631 | △ 0.0 | 100.0 | 22,663 | △ 4.1 | 100.0 |
| | 開発 | 16,094 | △ 2.0 | 54.3 | 12,199 | △ 24.2 | 50.1 | 12,785 | 4.8 | 54.1 | 11,706 | △ 8.4 | 49.6 | 11,752 | 0.4 | 51.9 |
| | 運用・構築 | 3,721 | 10.3 | 12.5 | 3,098 | △ 16.8 | 12.7 | 2,798 | △ 9.7 | 11.8 | 2,535 | △ 9.4 | 10.7 | 2,485 | △ 2.0 | 11.0 |
| | 販売 | 9,837 | △ 15.7 | 33.2 | 9,043 | △ 8.1 | 37.2 | 8,051 | △ 11.0 | 34.1 | 9,389 | 16.6 | 39.7 | 8,425 | △ 10.3 | 37.2 |

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | |
|------|------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|
| | | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) |
| | | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales |
| 営業利益 | Operating Income | 2,228 | △ 15.2 | 7.5 | 1,094 | △ 50.9 | 4.5 | 1,085 | △ 0.8 | 4.6 | 1,234 | 13.7 | 5.2 | 1,183 | △ 4.1 | 5.2 |
| | 開発 | 2,477 | △ 8.6 | 15.4 | 1,220 | △ 50.7 | 10.0 | 1,375 | 12.7 | 10.8 | 1,422 | 3.4 | 12.1 | 1,294 | △ 9.0 | 11.0 |
| | 運用・構築 | 857 | 4.6 | 23.1 | 700 | △ 18.3 | 22.6 | 548 | △ 21.7 | 19.6 | 410 | △ 25.2 | 16.2 | 462 | 12.7 | 18.6 |
| | 販売 | 792 | △ 7.8 | 8.1 | 478 | △ 39.5 | 5.3 | 565 | 18.0 | 7.0 | 387 | △ 31.5 | 4.1 | 367 | △ 5.2 | 4.4 |
| | 消去 | 1,899 | 7.8 | - | 1,305 | △ 31.3 | - | 1,403 | 7.5 | - | 985 | △ 29.8 | - | 940 | △ 4.5 | - |

《株SRA単体 SRA, Inc. Non-Consolidated》

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | |
|-----|-----------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 売上高 | Net Sales | 16,275 | △ 7.0 | 100.0 | 12,412 | △ 23.7 | 100.0 | 12,029 | △ 3.1 | 100.0 | 11,157 | △ 7.2 | 100.0 | 11,440 | 2.5 | 100.0 |
| | 開発 | 10,658 | △ 5.2 | 65.5 | 7,762 | △ 27.2 | 62.5 | 7,621 | △ 1.8 | 63.4 | 7,086 | △ 7.0 | 63.5 | 7,470 | 5.4 | 65.3 |
| | 運用・構築 | 3,821 | 6.7 | 23.5 | 3,227 | △ 15.5 | 26.0 | 2,957 | △ 8.4 | 24.6 | 2,735 | △ 7.5 | 24.5 | 2,725 | △ 0.4 | 23.8 |
| | 販売 | 1,795 | △ 33.0 | 11.0 | 1,421 | △ 20.8 | 11.5 | 1,450 | 2.0 | 12.1 | 1,335 | △ 7.9 | 12.0 | 1,245 | △ 6.8 | 10.9 |

3. 業種別売上高 Sales by Industrial Classification (Consolidated/SRA, Inc. Non-consolidated)

<<連結 Consolidated>>

| | | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|----------------|----------------------|------------------------|--------|-----------------|--------|---------|----------|--|--------|-----------------|--------|---------|----------|
| | | 2012/3 第3四半期 3Q | | 2013/3 第3四半期 3Q | | 対前年 YoY | | 2012/3 第3四半期 3Q | | 2013/3 第3四半期 3Q | | 対前年 YoY | |
| | | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) |
| | | Amount | Ratio | Amount | Ratio | Amount | Rate (%) | Amount | Ratio | Amount | Ratio | Amount | Rate (%) |
| 製造業 | Manufacturing | 3,887 | 33 | 3,991 | 34 | 104 | 2.7 | 154 | 6 | 106 | 4 | △ 48 | △ 31.2 |
| 通信 | Telecom | 761 | 6 | 654 | 6 | △ 107 | △ 14.1 | 314 | 12 | 284 | 11 | △ 31 | △ 9.6 |
| 電力・ガス | EP/gas industry | 569 | 5 | 586 | 5 | 17 | 3.0 | - | - | - | - | - | - |
| 銀行・証券 | Bank/securities | 2,319 | 20 | 2,184 | 19 | △ 135 | △ 5.8 | 429 | 17 | 424 | 17 | △ 4 | △ 1.2 |
| 生損保 | Insurance | 489 | 4 | 470 | 4 | △ 20 | △ 3.9 | 164 | 6 | 154 | 6 | △ 10 | △ 6.1 |
| 流通 | Distribution | 765 | 7 | 723 | 6 | △ 42 | △ 5.5 | 43 | 2 | 30 | 1 | △ 13 | △ 30.2 |
| 大学等 | Academic, etc. | 435 | 4 | 471 | 4 | 36 | 8.3 | 573 | 23 | 628 | 25 | 55 | 9.6 |
| ハードメーカー (Sler) | Sler | 654 | 6 | 512 | 4 | △ 141 | △ 21.7 | 171 | 7 | 204 | 8 | 33 | 19.3 |
| 情報サービス | Information services | 976 | 8 | 1,004 | 9 | 28 | 2.9 | 342 | 13 | 349 | 14 | 7 | 2.0 |
| サービス他 | Services and others | 851 | 7 | 1,156 | 10 | 305 | 35.8 | 345 | 14 | 305 | 12 | △ 40 | △ 11.6 |
| 合計 | Total | 11,706 | 100 | 11,752 | 100 | 46 | 0.4 | 2,536 | 100 | 2,485 | 100 | △ 51 | △ 2.0 |

<<株SRA単体 SRA, Inc. Non-Consolidated>>

| | | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|----------------|----------------------|------------------------|--------|-----------------|--------|---------|----------|--|--------|-----------------|--------|---------|----------|
| | | 2012/3 第3四半期 3Q | | 2013/3 第3四半期 3Q | | 対前年 YoY | | 2012/3 第3四半期 3Q | | 2013/3 第3四半期 3Q | | 対前年 YoY | |
| | | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) |
| | | Amount | Ratio | Amount | Ratio | Amount | Rate (%) | Amount | Ratio | Amount | Ratio | Amount | Rate (%) |
| 製造業 | Manufacturing | 2,248 | 32 | 2,361 | 32 | 113 | 5.0 | 154 | 6 | 106 | 4 | △ 48 | △ 31.2 |
| 通信 | Telecom | 312 | 4 | 277 | 4 | △ 35 | △ 11.2 | 314 | 11 | 284 | 10 | △ 31 | △ 9.6 |
| 電力・ガス | EP/gas industry | 471 | 7 | 531 | 7 | 61 | 12.7 | - | - | - | - | - | - |
| 銀行・証券 | Bank/securities | 1,883 | 27 | 1,772 | 24 | △ 111 | △ 5.9 | 513 | 19 | 542 | 20 | 29 | 5.7 |
| 生損保 | Insurance | 425 | 6 | 410 | 5 | △ 15 | △ 3.5 | 161 | 6 | 151 | 6 | △ 10 | △ 6.2 |
| 流通 | Distribution | 205 | 3 | 252 | 3 | 47 | 22.9 | 43 | 2 | 30 | 1 | △ 13 | △ 30.2 |
| 大学等 | Academic, etc. | 317 | 4 | 423 | 6 | 106 | 33.4 | 573 | 21 | 628 | 23 | 55 | 9.6 |
| ハードメーカー (Sler) | Sler | 262 | 4 | 74 | 1 | △ 189 | △ 71.8 | 236 | 9 | 277 | 10 | 41 | 17.4 |
| 情報サービス | Information services | 340 | 5 | 509 | 7 | 169 | 49.7 | 395 | 14 | 402 | 15 | 7 | 1.8 |
| サービス他 | Services and others | 623 | 9 | 862 | 12 | 239 | 38.4 | 345 | 13 | 305 | 11 | △ 40 | △ 11.6 |
| 合計 | Total | 7,086 | 100 | 7,470 | 100 | 384 | 5.4 | 2,736 | 100 | 2,725 | 100 | △ 11 | △ 0.4 |

4. 主な顧客と受注内容 Main Clients and Order Details (SRA, Inc. Non-consolidated)

《(株)SRA単体 SRA, Inc. Non-Consolidated》

| 社名 Client | 受注内容 Order details |
|--|---|
| 三菱UFJフィナンシャルグループ Mitsubishi UFJ Financial Group | 基幹・業務系システム、情報系システムの構築・保守 Development and maintenance of mission-critical systems, business application systems and information systems |
| 野村総合研究所 Nomura Research Institute | 証券会社向け資産運用系システム、オンライントレードシステムの構築 Development of asset management systems and online trading systems for securities companies |
| 第一生命グループ Dai-ichi Life Group | 基幹・業務系システムの構築・保守、汎用機およびオープン系システム、ネットワークの運用管理 Development and maintenance of mission-critical systems and business application systems. Operational management of mainframe host systems, open systems and networks |
| 農林中金グループ The Norinchukin Bank Group | 汎用機およびオープン系システムの運用管理 Operational management of mainframe host systems and open systems |
| パナソニックグループ Panasonic Group | 製品開発系システムの構築 Development of product development systems |
| ソニーグループ Sony Group | 組込製品開発 (AV、ホームエレクトロニクス) Software development for embedded products (AV, home electronics) |
| 東京電力グループ TEPCO Group | 基幹・業務系システムの構築 Development and operational management of mission-critical systems and business application systems |
| NTTグループ NTT Group | 業務系システムの構築・保守、オープン系システム、ネットワークの運用管理 Development and maintenance of business application systems. Operational management of open systems and networks |
| キヤノングループ Canon Group | システム設計、開発、運用、コンサルティング、基幹システムの監視サポート Design, development, operation, and consulting for various systems. Centralized remote monitoring and support of mission-critical systems |
| 日本IBMグループ IBM Group | システム構築、開発環境構築、教育トレーニング、汎用機およびオープン系システムの運用管理 System development, building of development environment, educational training. Operational management of mainframe host systems and open systems |
| 日本ユニシスグループ Nihon Unisys Group | ネットワークの運用管理、ネットワーク構築、汎用機およびオープン系システムの運用管理 Build, configuration and operational management of networks. Operational management of mainframe host systems and open systems |

5. 要約貸借対照表 Summary of Consolidated Financial Statements

《連結 Consolidated》

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | | |
|-------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 21,373 | △ 6.9 | 82.4 | 19,304 | △ 9.7 | 73.0 | 17,435 | △ 9.7 | 67.0 | 17,462 | 0.2 | 67.4 | 15,820 | △ 1,642 | △ 9.4 | 59.7 |
| 現金及び預金 | Cash and deposits | 9,102 | 7.4 | 35.1 | 9,274 | 1.9 | 35.1 | 7,547 | △ 18.6 | 29.0 | 6,043 | △ 19.9 | 23.3 | 5,948 | △ 95 | △ 1.6 | 22.4 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 7,052 | △ 12.7 | 27.2 | 5,960 | △ 15.5 | 22.5 | 4,726 | △ 20.7 | 18.2 | 4,817 | 1.9 | 18.6 | 5,045 | 228 | 4.7 | 19.0 |
| 有価証券 | Short-term investment securities | 1,502 | △ 25.0 | 5.8 | 504 | △ 66.5 | 1.9 | 1,504 | 198.5 | 5.8 | 1,778 | 18.2 | 6.9 | 1,104 | △ 673 | △ 37.9 | 4.2 |
| たな卸資産 | Inventories | 2,523 | △ 24.4 | 9.7 | 2,395 | △ 5.1 | 9.1 | 2,139 | △ 10.7 | 8.2 | 2,230 | 4.3 | 8.6 | 2,000 | △ 230 | △ 10.3 | 7.5 |
| 繰延税金資産 | Deferred tax assets | 458 | 68.5 | 1.8 | 444 | △ 3.0 | 1.7 | 472 | 6.3 | 1.8 | 444 | △ 6.0 | 1.7 | 401 | △ 42 | △ 9.6 | 1.5 |
| その他 | Others | 766 | △ 5.2 | 3.0 | 738 | △ 3.7 | 2.8 | 1,048 | 42.0 | 4.0 | 2,162 | 106.3 | 8.3 | 1,345 | △ 816 | △ 37.8 | 5.1 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 33 | - | △ 0.1 | △ 13 | - | △ 0.0 | △ 2 | - | △ 0.0 | △ 14 | - | △ 0.1 | △ 25 | △ 10 | - | △ 0.1 |
| 固定資産 | Noncurrent assets | 4,560 | △ 8.2 | 17.6 | 7,136 | 56.5 | 27.0 | 8,582 | 20.3 | 33.0 | 8,459 | △ 1.4 | 32.6 | 10,689 | 2,229 | 26.3 | 40.3 |
| 有形固定資産 | Property, plant and equipment | 217 | △ 8.4 | 0.8 | 183 | △ 15.7 | 0.7 | 226 | 23.4 | 0.9 | 196 | △ 13.5 | 0.8 | 188 | △ 8 | △ 4.1 | 0.7 |
| 建物及び構築物 | Buildings and structures | 101 | △ 7.8 | 0.4 | 86 | △ 15.0 | 0.3 | 130 | 51.8 | 0.5 | 122 | △ 6.8 | 0.5 | 98 | △ 23 | △ 18.9 | 0.4 |
| 機械装置及び運搬具 | Machinery, equipment and vehicles, net | 81 | △ 12.8 | 0.3 | 64 | △ 21.5 | 0.2 | 59 | △ 6.8 | 0.2 | 41 | △ 30.0 | 0.2 | 59 | 17 | 41.8 | 0.2 |
| 土地 | Land | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | - | 0.0 | 0 | - | 0.0 | - | △ 0 | △ 100.0 | - |
| その他 | Others | 33 | 1.6 | 0.1 | 32 | △ 3.9 | 0.1 | 35 | 8.4 | 0.1 | 31 | △ 10.4 | 0.1 | 29 | △ 1 | △ 5.4 | 0.1 |
| 無形固定資産 | Intangible assets | 432 | △ 18.8 | 1.7 | 565 | 30.6 | 2.1 | 636 | 12.5 | 2.4 | 1,137 | 78.8 | 4.4 | 965 | △ 172 | △ 15.1 | 3.6 |
| ソフトウェア | Software | 319 | △ 25.2 | 1.2 | 368 | 15.4 | 1.4 | 403 | 9.5 | 1.6 | 895 | 121.7 | 3.5 | 826 | △ 68 | △ 7.6 | 3.1 |
| その他 | Others | 113 | 6.9 | 0.4 | 196 | 73.6 | 0.7 | 232 | 18.1 | 0.9 | 242 | 4.3 | 0.9 | 138 | △ 103 | △ 42.9 | 0.5 |
| 投資その他資産 | Investments and other assets | 3,909 | △ 6.8 | 15.1 | 6,387 | 63.4 | 24.2 | 7,719 | 20.9 | 29.7 | 7,126 | △ 7.7 | 27.5 | 9,535 | 2,409 | 33.8 | 36.0 |
| 投資有価証券 | Investment securities | 916 | △ 51.1 | 3.5 | 3,484 | 280.1 | 13.2 | 4,838 | 38.9 | 18.6 | 4,333 | △ 10.4 | 16.7 | 6,813 | 2,480 | 57.2 | 25.7 |
| 繰延税金資産 | Deferred tax assets | 1,668 | 46.9 | 6.4 | 1,644 | △ 1.4 | 6.2 | 1,540 | △ 6.3 | 5.9 | 1,334 | △ 13.3 | 5.1 | 1,274 | △ 60 | △ 4.5 | 4.8 |
| その他 | Others | 1,442 | 16.1 | 5.6 | 1,435 | △ 0.5 | 5.4 | 1,475 | 2.8 | 5.7 | 1,551 | 5.1 | 6.0 | 1,541 | △ 9 | △ 0.6 | 5.8 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 10 | - | △ 0.0 | △ 40 | - | △ 0.2 | △ 55 | - | △ 0.2 | △ 14 | - | △ 0.1 | △ 14 | 0 | - | △ 0.1 |
| 投資損失引当金 | Allowance for investment loss | △ 107 | - | △ 0.4 | △ 136 | - | △ 0.5 | △ 79 | - | △ 0.3 | △ 78 | - | △ 0.3 | △ 78 | △ 0 | - | △ 0.3 |
| 資産合計 | Total assets | 25,934 | △ 7.2 | 100.0 | 26,440 | 2.0 | 100.0 | 26,018 | △ 1.6 | 100.0 | 25,922 | △ 0.4 | 100.0 | 26,509 | 586 | 2.3 | 100.0 |

<<連結 Consolidated>>

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | | |
|-----------------|---|--------------------------|---------------|--------------|--------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 8,351 | △ 27.6 | 32.2 | 7,345 | △ 12.0 | 27.8 | 6,927 | △ 5.7 | 26.6 | 7,032 | 1.5 | 27.1 | 6,547 | △ 484 | △ 6.9 | 24.7 |
| 買掛金 | Accounts payable-trade | 3,365 | △ 25.5 | 13.0 | 2,682 | △ 20.3 | 10.1 | 2,118 | △ 21.0 | 8.1 | 2,437 | 15.0 | 9.4 | 2,326 | △ 110 | △ 4.5 | 8.8 |
| 短期借入金 | Short-term loans payable | 2,574 | △ 25.9 | 9.9 | 2,339 | △ 9.1 | 8.8 | 1,954 | △ 16.5 | 7.5 | 1,674 | △ 14.3 | 6.5 | 1,674 | - | - | 6.3 |
| 一年内償還予定社債 | Current portion of bonds | - | - | - | - | - | - | 300 | - | 1.2 | - | △ 100.0 | - | - | - | - | - |
| 未払費用 | Accrued expenses | 815 | 3.8 | 3.1 | 736 | △ 9.8 | 2.8 | 731 | △ 0.6 | 2.8 | 710 | △ 3.0 | 2.7 | 681 | △ 28 | △ 4.0 | 2.6 |
| 未払法人税等 | Income taxes payable | 196 | △ 76.7 | 0.8 | 156 | △ 20.2 | 0.6 | 124 | △ 20.5 | 0.5 | 108 | △ 12.7 | 0.4 | 92 | △ 16 | △ 14.9 | 0.3 |
| 未払消費税等 | Accrued consumption taxes | 310 | 17.1 | 1.2 | 202 | △ 34.6 | 0.8 | 234 | 15.3 | 0.9 | 199 | △ 14.6 | 0.8 | 178 | △ 21 | △ 10.6 | 0.7 |
| 賞与引当金 | Provision for bonuses | 334 | △ 5.6 | 1.3 | 333 | △ 0.3 | 1.3 | 404 | 21.1 | 1.6 | 458 | 13.4 | 1.8 | 401 | △ 57 | △ 12.5 | 1.5 |
| 役員賞与引当金 | Provision for directors' bonuses | 60 | 9.4 | 0.2 | 0 | △ 98.5 | 0.0 | 70 | - | 0.3 | 70 | △ 0.3 | 0.3 | 71 | 0 | 1.3 | 0.3 |
| 工事損失引当金 | Provision for loss on construction contracts | - | - | - | 222 | - | 0.8 | 226 | 1.9 | 0.9 | 268 | 18.8 | 1.0 | 167 | △ 101 | △ 37.6 | 0.6 |
| その他 | Others | 692 | △ 26.7 | 2.7 | 670 | △ 3.1 | 2.5 | 763 | 13.8 | 2.9 | 1,104 | 44.7 | 4.3 | 954 | △ 150 | △ 13.6 | 3.6 |
| 固定負債 | Noncurrent liabilities | 4,301 | 13.6 | 16.6 | 4,422 | 2.8 | 16.7 | 4,173 | △ 5.6 | 16.0 | 4,105 | △ 1.6 | 15.8 | 4,127 | 21 | 0.5 | 15.6 |
| 社債 | Bonds payable | 300 | - | 1.2 | 300 | - | 1.1 | - | - | - | - | - | - | - | - | - | - |
| 長期借入金 | Long-term loans payable | - | - | - | - | - | - | - | - | - | 300 | - | 1.2 | 300 | - | - | 1.1 |
| 退職給付引当金 | Provision for retirement benefits | 3,571 | 6.4 | 13.8 | 3,670 | 2.8 | 13.9 | 3,649 | △ 0.6 | 14.0 | 3,653 | 0.1 | 14.1 | 3,663 | 9 | 0.3 | 13.8 |
| 役員退職慰労引当金 | Provision for directors' retirement benefits | 414 | 5.5 | 1.6 | 441 | 6.6 | 1.7 | 438 | △ 0.7 | 1.7 | 148 | △ 66.3 | 0.6 | 158 | 10 | 7.3 | 0.6 |
| 負ののれん | Negative goodwill | 15 | △ 26.7 | 0.1 | 9 | △ 36.4 | 0.0 | 4 | △ 57.1 | 0.0 | - | △ 100.0 | - | - | - | - | - |
| その他 | Others | - | - | - | - | - | - | 80 | - | 0.3 | 4 | △ 94.6 | 0.0 | 5 | 0 | 21.5 | 0.0 |
| 負債合計 | Total liabilities | 12,652 | △ 17.5 | 48.8 | 11,767 | △ 7.0 | 44.5 | 11,100 | △ 5.7 | 42.7 | 11,137 | 0.3 | 43.0 | 10,675 | △ 462 | △ 4.2 | 40.3 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 13,167 | 11.4 | 50.8 | 14,126 | 7.3 | 53.4 | 14,806 | 4.8 | 56.9 | 15,166 | 2.4 | 58.5 | 16,011 | 845 | 5.6 | 60.4 |
| 資本金 | Capital stock | 1,000 | - | 3.9 | 1,000 | - | 3.8 | 1,000 | - | 3.8 | 1,000 | - | 3.9 | 1,000 | - | - | 3.8 |
| 資本剰余金 | Capital surplus | 4,483 | △ 0.8 | 17.3 | 4,483 | - | 17.0 | 4,483 | - | 17.2 | 4,483 | - | 17.3 | 4,483 | - | - | 16.9 |
| 利益剰余金 | Retained earnings | 8,577 | 19.3 | 33.1 | 9,537 | 11.2 | 36.1 | 10,216 | 7.1 | 39.3 | 11,076 | 8.4 | 42.7 | 11,921 | 845 | 7.6 | 45.0 |
| 自己株式 | Treasury stock | △ 894 | - | △ 3.4 | △ 894 | - | △ 3.4 | △ 894 | - | △ 3.4 | △ 1,393 | - | △ 5.4 | △ 1,393 | △ 0 | - | △ 5.3 |
| その他包括利益累計額 | Accumulated other comprehensive income | 8 | △ 98.9 | 0.0 | 420 | 4,917.9 | 1.6 | 80 | △ 80.8 | 0.3 | △ 405 | △ 602.9 | △ 1.6 | △ 215 | 190 | - | △ 0.8 |
| その他有価証券評価差額金 | Valuation difference on available-for-sale securities | 67 | △ 90.5 | 0.3 | 569 | 748.8 | 2.2 | 375 | △ 34.1 | 1.4 | 0 | △ 100.0 | 0.0 | 131 | 131 | 246,136.1 | 0.5 |
| 為替換算調整勘定 | Foreign currency translation adjustments | △ 58 | - | △ 0.2 | △ 149 | - | △ 0.6 | △ 294 | - | △ 1.1 | △ 405 | - | △ 1.6 | △ 346 | 59 | - | △ 1.3 |
| 新株予約権 | Subscription rights to shares | 76 | 88.2 | 0.3 | 91 | 19.0 | 0.3 | 31 | △ 66.0 | 0.1 | 23 | △ 23.9 | 0.1 | 37 | 14 | 60.4 | 0.1 |
| 少数株主持分 | Minority interests | 29 | 90.4 | 0.1 | 34 | 18.1 | 0.1 | - | - | - | - | - | - | - | - | - | - |
| 純資産合計 | Total net assets | 13,281 | 5.3 | 51.2 | 14,673 | 10.5 | 55.5 | 14,917 | 1.7 | 57.3 | 14,784 | △ 0.9 | 57.0 | 15,834 | 1,049 | 7.1 | 59.7 |
| 負債・純資産合計 | Total liabilities and net assets | 25,934 | △ 7.2 | 100.0 | 26,440 | 2.0 | 100.0 | 26,018 | △ 1.6 | 100.0 | 25,922 | △ 0.4 | 100.0 | 26,509 | 586 | 2.3 | 100.0 |

| | | 2009/3 第3四半期 3rd Quarter | | | 2010/3 第3四半期 3rd Quarter | | | 2011/3 第3四半期 3rd Quarter | | | 2012/3 第3四半期 3rd Quarter | | | 2013/3 第3四半期 3rd Quarter | | | |
|--------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 14,657 | △ 11.0 | 75.3 | 12,994 | △ 11.3 | 68.3 | 10,683 | △ 17.8 | 57.8 | 11,345 | 6.2 | 59.7 | 8,944 | △ 2,401 | △ 21.2 | 47.1 |
| 現金及び預金 | Cash and deposits | 6,242 | 3.4 | 32.1 | 6,669 | 6.8 | 35.1 | 3,484 | △ 47.8 | 18.8 | 2,619 | △ 24.8 | 13.8 | 2,200 | △ 419 | △ 16.0 | 11.6 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 3,752 | △ 4.6 | 19.3 | 2,660 | △ 29.1 | 14.0 | 2,146 | △ 19.3 | 11.6 | 2,310 | 7.6 | 12.1 | 2,146 | △ 163 | △ 7.1 | 11.3 |
| たな卸資産 | Inventories | 1,531 | 5.5 | 7.9 | 1,390 | △ 9.2 | 7.3 | 1,374 | △ 1.2 | 7.4 | 1,385 | 0.8 | 7.3 | 1,211 | △ 174 | △ 12.6 | 6.4 |
| その他 | Others | 3,130 | △ 37.9 | 16.1 | 2,274 | △ 27.4 | 12.0 | 3,678 | 61.8 | 19.9 | 5,031 | 36.8 | 26.5 | 3,386 | △ 1,644 | △ 32.7 | 17.8 |
| 固定資産 | Noncurrent assets | 4,808 | △ 9.6 | 24.7 | 6,023 | 25.3 | 31.7 | 7,803 | 29.6 | 42.2 | 7,673 | △ 1.7 | 40.3 | 10,033 | 2,359 | 30.8 | 52.9 |
| 有形固定資産 | Property, plant and equipment | 140 | △ 12.1 | 0.7 | 121 | △ 13.3 | 0.6 | 166 | 36.4 | 0.9 | 130 | △ 21.2 | 0.7 | 129 | △ 1 | △ 1.4 | 0.7 |
| 無形固定資産 | Intangible assets | 290 | 3.3 | 1.5 | 468 | 61.1 | 2.5 | 488 | 4.4 | 2.6 | 591 | 21.1 | 3.1 | 517 | △ 74 | △ 12.6 | 2.7 |
| 投資その他資産 | Investments and other assets | 4,377 | △ 10.3 | 22.5 | 5,433 | 24.1 | 28.6 | 7,148 | 31.6 | 38.7 | 6,950 | △ 2.8 | 36.5 | 9,386 | 2,435 | 35.0 | 49.5 |
| 投資有価証券 | Investment securities | 2,135 | △ 29.0 | 11.0 | 3,195 | 49.6 | 16.8 | 4,830 | 51.2 | 26.1 | 4,816 | △ 0.3 | 25.3 | 7,011 | 2,194 | 45.6 | 36.9 |
| 長期貸付金 | Long-term loans receivable | 35 | △ 27.0 | 0.2 | 8 | △ 76.9 | 0.0 | 99 | - | 0.5 | 319 | 222.7 | 1.7 | 694 | 374 | 117.1 | 3.7 |
| その他 | Others | 2,206 | 21.1 | 11.3 | 2,229 | 1.1 | 11.7 | 2,219 | △ 0.5 | 12.0 | 1,814 | △ 18.3 | 9.5 | 1,681 | △ 132 | △ 7.3 | 8.9 |
| 資産合計 | Total assets | 19,465 | △ 10.7 | 100.0 | 19,018 | △ 2.3 | 100.0 | 18,487 | △ 2.8 | 100.0 | 19,019 | 2.9 | 100.0 | 18,977 | △ 41 | △ 0.2 | 100.0 |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 4,557 | △ 23.4 | 23.4 | 3,950 | △ 13.3 | 20.8 | 3,591 | △ 9.1 | 19.4 | 3,903 | 8.7 | 20.5 | 3,614 | △ 288 | △ 7.4 | 19.0 |
| 買掛金 | Accounts payable-trade | 1,273 | △ 13.8 | 6.5 | 775 | △ 39.1 | 4.1 | 560 | △ 27.7 | 3.0 | 684 | 22.2 | 3.6 | 648 | △ 36 | △ 5.3 | 3.4 |
| 短期借入金 | Short-term loans payable | 1,888 | △ 0.1 | 9.7 | 1,674 | △ 11.3 | 8.8 | 1,399 | △ 16.4 | 7.6 | 1,399 | - | 7.4 | 1,399 | - | - | 7.4 |
| 未払法人税等 | Income taxes payable | 49 | △ 92.9 | 0.3 | 139 | 180.2 | 0.7 | 14 | △ 89.2 | 0.1 | 65 | 340.0 | 0.3 | 61 | △ 4 | △ 6.6 | 0.3 |
| 工事損失引当金 | Provision for loss on construction contracts | - | - | - | 148 | - | 0.8 | 226 | 52.4 | 1.2 | 249 | 10.3 | 1.3 | 167 | △ 81 | △ 32.7 | 0.9 |
| その他 | Others | 1,346 | △ 28.4 | 6.9 | 1,213 | △ 9.9 | 6.4 | 1,390 | 14.6 | 7.5 | 1,503 | 8.1 | 7.9 | 1,337 | △ 166 | △ 11.1 | 7.0 |
| 固定負債 | Noncurrent liabilities | 3,635 | 5.4 | 18.7 | 3,731 | 2.6 | 19.6 | 3,681 | △ 1.3 | 19.9 | 3,348 | △ 9.1 | 17.6 | 3,375 | 26 | 0.8 | 17.8 |
| 退職給付引当金 | Provision for retirement benefits | 3,236 | 6.0 | 16.6 | 3,305 | 2.2 | 17.4 | 3,263 | △ 1.3 | 17.7 | 3,224 | △ 1.2 | 17.0 | 3,239 | 15 | 0.5 | 17.1 |
| その他 | Others | 399 | 4.8 | 2.1 | 425 | 6.5 | 2.2 | 418 | △ 1.6 | 2.3 | 123 | △ 70.4 | 0.7 | 135 | 11 | 9.4 | 0.7 |
| 負債合計 | Total liabilities | 8,193 | △ 12.8 | 42.1 | 7,681 | △ 6.2 | 40.4 | 7,273 | △ 5.3 | 39.3 | 7,251 | △ 0.3 | 38.1 | 6,989 | △ 262 | △ 3.6 | 36.8 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 11,001 | 2.1 | 56.5 | 11,040 | 0.4 | 58.1 | 10,778 | △ 2.4 | 58.3 | 11,420 | 6.0 | 60.0 | 11,393 | △ 26 | △ 0.2 | 60.0 |
| 資本金 | Capital stock | 2,640 | - | 13.6 | 2,640 | - | 13.9 | 2,640 | - | 14.3 | 2,640 | - | 13.9 | 2,640 | - | - | 13.9 |
| 資本剰余金 | Capital surplus | 2,881 | - | 14.8 | 2,881 | - | 15.2 | 2,881 | - | 15.6 | 2,881 | - | 15.1 | 2,881 | - | - | 15.2 |
| 利益剰余金 | Retained earnings | 5,480 | 4.3 | 28.2 | 5,519 | 0.7 | 29.0 | 5,256 | △ 4.8 | 28.4 | 5,898 | 12.2 | 31.0 | 5,871 | △ 26 | △ 0.5 | 30.9 |
| 自己株式 | Treasury stock | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他包括利益累計額 | Accumulated other comprehensive income | 270 | △ 83.2 | 1.4 | 295 | 9.3 | 1.6 | 435 | 47.3 | 2.4 | 347 | △ 20.2 | 1.8 | 594 | 246 | 71.0 | 3.1 |
| 純資産合計 | Total net assets | 11,272 | △ 9.0 | 57.9 | 11,336 | 0.6 | 59.6 | 11,213 | △ 1.1 | 60.7 | 11,767 | 4.9 | 61.9 | 11,987 | 220 | 1.9 | 63.2 |
| 負債・純資産合計 | Total liabilities and net assets | 19,465 | △ 10.7 | 100.0 | 19,018 | △ 2.3 | 100.0 | 18,487 | △ 2.8 | 100.0 | 19,019 | 2.9 | 100.0 | 18,977 | △ 41 | △ 0.2 | 100.0 |

6. 要約キャッシュフロー計算書 Summary of Consolidated Statements of Cash Flows

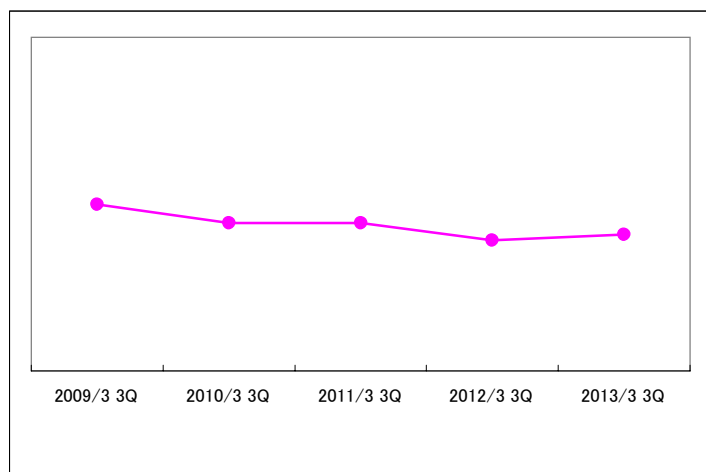
《連結 Consolidated》

| | 2009/3 第3四半期 3Q | 2010/3 第3四半期 3Q | 2011/3 第3四半期 3Q | 2012/3 第3四半期 3Q | 2013/3 第3四半期 3Q |
|---|---|-----------------|-----------------|-----------------|-----------------|
| | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount |
| 営業活動によるキャッシュ・フロー | Net cash provided by (used in) operating activities | | | | |
| 税金等調整前当期純利益 | 235 | 412 | 1,095 | 1,752 | 414 |
| Income before income taxes and minority interests | 2,191 | 1,090 | 976 | 1,454 | 1,475 |
| 減価償却費 | 181 | 168 | 204 | 216 | 325 |
| Depreciation and amortization | 181 | 168 | 204 | 216 | 325 |
| 会員権評価損 | 22 | 0 | - | - | - |
| Loss on valuation of memberships | 22 | 0 | - | - | - |
| 退職給付引当金の増減額(△は減少) | 151 | 45 | 29 | 20 | 0 |
| Increase (decrease) in provision for retirement benefits | 151 | 45 | 29 | 20 | 0 |
| 役員退職慰労引当金の増減額(△は減少) | 14 | 19 | 16 | △ 296 | 4 |
| Increase (decrease) in provision for directors' retirement benefits | 14 | 19 | 16 | △ 296 | 4 |
| 賞与引当金の増減額(△は減少) | △ 318 | △ 234 | △ 164 | △ 143 | △ 215 |
| Increase (decrease) in provision for bonuses | △ 318 | △ 234 | △ 164 | △ 143 | △ 215 |
| 役員賞与引当金の増減額(△は減少) | △ 13 | △ 0 | 70 | 69 | 12 |
| Increase (decrease) in provision for directors' bonuses | △ 13 | △ 0 | 70 | 69 | 12 |
| 貸倒引当金の増減額(△は減少) | 10 | 6 | 6 | 12 | △ 3 |
| Increase (decrease) in allowance for doubtful accounts | 10 | 6 | 6 | 12 | △ 3 |
| 投資損失引当金の増減額(△は減少) | - | 29 | △ 7 | 9 | 0 |
| Increase (decrease) in allowance for investment loss | - | 29 | △ 7 | 9 | 0 |
| 受取利息及び受取配当金 | △ 38 | △ 36 | △ 57 | △ 119 | △ 178 |
| Interest and dividend income | △ 38 | △ 36 | △ 57 | △ 119 | △ 178 |
| 支払利息 | 41 | 29 | 26 | 22 | 21 |
| Interest expense | 41 | 29 | 26 | 22 | 21 |
| 投資有価証券評価損益(△は益) | 55 | 8 | 51 | 1 | 0 |
| Loss (gain) on valuation of investment securities | 55 | 8 | 51 | 1 | 0 |
| 関係会社株式評価損 | 10 | - | 86 | - | - |
| Loss on valuation of stocks of subsidiaries and affiliates | 10 | - | 86 | - | - |
| 投資有価証券売却損益(△は益) | - | - | - | △ 1 | △ 11 |
| Loss (gain) on sales of investment securities | - | - | - | △ 1 | △ 11 |
| 固定資産売却損益(△は益) | - | △ 0 | 0 | - | △ 0 |
| Loss (gain) on sales of noncurrent assets | - | △ 0 | 0 | - | △ 0 |
| 固定資産除却損 | 1 | 1 | 7 | 2 | 0 |
| Loss on retirement of noncurrent assets | 1 | 1 | 7 | 2 | 0 |
| 売上債権の増減額(△は増加) | 1,820 | 1,635 | 1,501 | 1,266 | 1,409 |
| Decrease (increase) in notes and accounts receivable-trade | 1,820 | 1,635 | 1,501 | 1,266 | 1,409 |
| たな卸資産の増減額(△は増加) | △ 783 | △ 1,264 | △ 633 | △ 894 | △ 667 |
| Decrease (increase) in inventories | △ 783 | △ 1,264 | △ 633 | △ 894 | △ 667 |
| 仕入債務の増減額(△は減少) | △ 95 | △ 10 | △ 646 | 462 | △ 485 |
| Increase (decrease) in notes and accounts payable-trade | △ 95 | △ 10 | △ 646 | 462 | △ 485 |
| その他負債の増減額(△は減少) | △ 255 | 414 | 427 | 711 | 98 |
| Increase (decrease) in other liabilities | △ 255 | 414 | 427 | 711 | 98 |
| 未払消費税等の増減額(△は減少) | △ 81 | △ 211 | △ 9 | △ 96 | △ 112 |
| Increase (decrease) in accrued consumption taxes | △ 81 | △ 211 | △ 9 | △ 96 | △ 112 |
| その他 | △ 101 | △ 190 | △ 19 | △ 144 | △ 324 |
| Other, net | △ 101 | △ 190 | △ 19 | △ 144 | △ 324 |
| 小計 | 2,813 | 1,500 | 1,865 | 2,552 | 1,350 |
| Subtotal | 2,813 | 1,500 | 1,865 | 2,552 | 1,350 |
| 利息及び配当金の受取額 | 36 | 34 | 48 | 115 | 125 |
| Interest and dividend income received | 36 | 34 | 48 | 115 | 125 |
| 利息の支払額 | △ 41 | △ 27 | △ 25 | △ 22 | △ 21 |
| Interest expense paid | △ 41 | △ 27 | △ 25 | △ 22 | △ 21 |
| 法人税等の支払額 | △ 2,573 | △ 1,094 | △ 793 | △ 892 | △ 1,040 |
| Income tax paid | △ 2,573 | △ 1,094 | △ 793 | △ 892 | △ 1,040 |
| 投資活動によるキャッシュ・フロー | Net cash provided by (used in) investing activities | | | | |
| 有形固定資産の取得による支出 | △ 52 | △ 26 | △ 100 | △ 28 | △ 37 |
| Purchases of property, plant and equipment | △ 52 | △ 26 | △ 100 | △ 28 | △ 37 |
| 有形固定資産の売却による収入 | 0 | 1 | 0 | - | 2 |
| Proceeds from sale of property, plant and equipment | 0 | 1 | 0 | - | 2 |
| 無形固定資産の取得による支出 | △ 121 | △ 260 | △ 120 | △ 732 | △ 149 |
| Purchases of intangible assets | △ 121 | △ 260 | △ 120 | △ 732 | △ 149 |
| 無形固定資産の売却による収入 | - | - | 1 | - | - |
| Proceeds from sale of intangible assets | - | - | 1 | - | - |
| 投資有価証券の取得による支出 | △ 168 | △ 1,634 | △ 1,047 | △ 2,466 | △ 3,171 |
| Purchases of investment securities | △ 168 | △ 1,634 | △ 1,047 | △ 2,466 | △ 3,171 |
| 投資有価証券の売却による収入 | 0 | 24 | 12 | 1,101 | 520 |
| Proceeds from sale of investment securities | 0 | 24 | 12 | 1,101 | 520 |
| 子会社株式の取得による支出 | - | - | △ 32 | - | - |
| Purchase of investments in subsidiaries | - | - | △ 32 | - | - |
| 貸付けによる支出 | △ 26 | △ 511 | △ 373 | △ 1,342 | △ 3,435 |
| Payments of loans receivable | △ 26 | △ 511 | △ 373 | △ 1,342 | △ 3,435 |
| 貸付金の回収による収入 | 42 | 534 | 20 | 354 | 3,004 |
| Collection of loans receivable | 42 | 534 | 20 | 354 | 3,004 |
| 定期預金の預入による支出 | △ 0 | △ 70 | △ 0 | △ 70 | - |
| Payments into time deposits | △ 0 | △ 70 | △ 0 | △ 70 | - |
| 定期預金の払戻による収入 | - | 20 | - | - | - |
| Proceeds from withdrawal of time deposits | - | 20 | - | - | - |
| 差入保証金の差入による支出 | - | - | △ 10 | △ 9 | △ 3 |
| Payments for guarantee deposits | - | - | △ 10 | △ 9 | △ 3 |
| 差入保証金の回収による収入 | - | - | 20 | 29 | 10 |
| Proceeds from collection of guarantee deposits | - | - | 20 | 29 | 10 |
| その他 | △ 33 | △ 9 | △ 18 | 249 | 59 |
| Other, net | △ 33 | △ 9 | △ 18 | 249 | 59 |
| 財務活動によるキャッシュ・フロー | Net cash provided by (used in) financing activities | | | | |
| 短期借入金の純増減額(△は減少) | 6 | △ 19 | △ 230 | △ 227 | 65 |
| Net increase (decrease) in short-term loans payable | 6 | △ 19 | △ 230 | △ 227 | 65 |
| 長期借入金の純増減額(△は減少) | △ 18 | △ 10 | - | 300 | - |
| Net increase (decrease) in long-term loans payable | △ 18 | △ 10 | - | 300 | - |
| 社債の発行による収入 | 300 | - | - | - | - |
| Process from issuance of bonds | 300 | - | - | - | - |
| 社債の償還による支出 | △ 300 | - | - | △ 300 | - |
| Redemption of bonds | △ 300 | - | - | △ 300 | - |
| 自己株式の取得による支出 | - | △ 0 | △ 0 | △ 499 | △ 0 |
| Purchase of treasury stock | - | △ 0 | △ 0 | △ 499 | △ 0 |
| 配当金の支払額 | △ 553 | △ 553 | △ 553 | △ 553 | △ 525 |
| Cash dividends paid | △ 553 | △ 553 | △ 553 | △ 553 | △ 525 |
| その他 | - | - | △ 0 | △ 0 | △ 0 |
| Purchase of treasury stock | - | - | △ 0 | △ 0 | △ 0 |
| 現金及び現金同等物に係る換算差額 | Effect of exchange rate changes on cash and cash equivalents | | | | |
| | △ 55 | △ 7 | △ 73 | △ 25 | △ 1 |
| 現金及び現金同等物の増減額(△は減少) | Net increase (decrease) in cash and cash equivalents | | | | |
| | △ 746 | △ 2,110 | △ 1,408 | △ 2,466 | △ 3,248 |
| 現金及び現金同等物の期首残高 | Cash and cash equivalents at beginning of period | | | | |
| | 11,265 | 11,753 | 10,324 | 9,309 | 9,496 |
| 子会社の新規連結による現金及び現金同等物の増加額 | Increase in cash and cash equivalents due to newly consolidated subsidiaries | | | | |
| | - | - | - | - | - |
| 現金及び現金同等物の期末残高 | Cash and cash equivalents at end of period | | | | |
| | 10,519 | 9,643 | 8,916 | 6,842 | 6,247 |

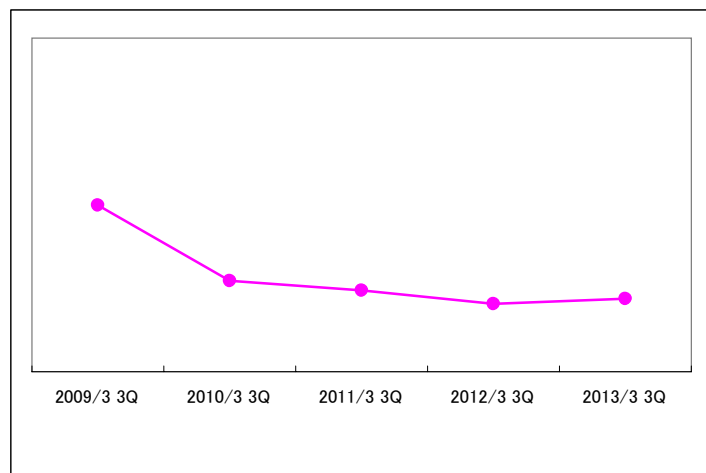
7. 受注単価・外注単価の推移

Order Unit Price, Subcontract Unit Price (SRA, Inc. Non-consolidated)

◆受注単価(株SRA単体) Order Unit Price (SRA, Inc. Non-consolidated)



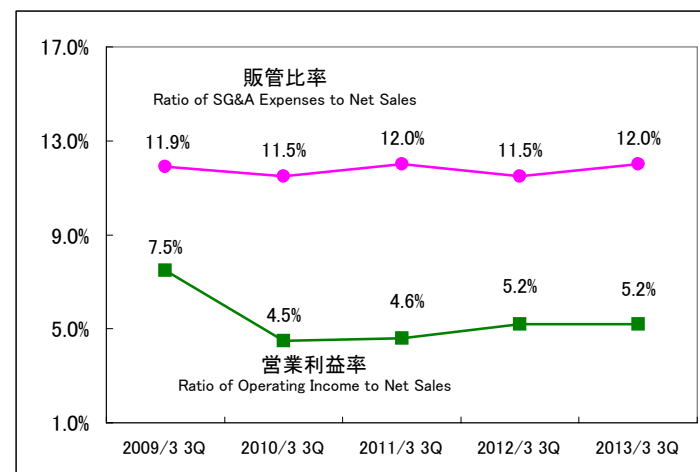
◆外注単価(株SRA単体) Subcontract Unit Price (SRA, Inc. Non-consolidated)



8. 販管比率・営業利益率の推移

Ratio of SG&A Expenses to Net Sales, Ratio of Operating Income to Net Sales

《連結 Consolidated》



《株SRA単体 SRA, Inc. Non-Consolidated》

