



2012年3月期 第2四半期決算付属資料

Additional Information on the Financial Results
for the Second Quarter Ending March 31, 2012

2011年11月10日

November 10, 2011

株式会社SRAホールディングス

SRA Holdings, Inc.

<http://www.sra-hd.co.jp/>

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1. 要約損益計算書 Condensed Statements of Income (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | | |
|--------------|---|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 19,786 | 18.7 | 100.0 | 19,430 | △1.8 | 100.0 | 15,967 | △17.8 | 100.0 | 16,297 | 2.1 | 100.0 | 15,895 | △402 | △2.5 | 100.0 |
| 売上原価 | Cost of sales | 15,751 | 17.3 | 79.6 | 15,585 | △1.1 | 80.2 | 13,409 | △14.0 | 84.0 | 13,638 | 1.7 | 83.7 | 13,279 | △359 | △2.6 | 83.5 |
| 売上総利益 | Gross profit on sales | 4,034 | 24.2 | 20.4 | 3,844 | △4.7 | 19.8 | 2,557 | △33.5 | 16.0 | 2,658 | 4.0 | 16.3 | 2,615 | △42 | △1.6 | 16.5 |
| 販売費及び一般管理費 | Selling, general and administrative expense | 2,332 | 8.1 | 11.8 | 2,404 | 3.1 | 12.4 | 1,869 | △22.2 | 11.7 | 1,859 | △0.6 | 11.4 | 1,802 | △56 | △3.0 | 11.3 |
| 営業利益 | Operating income | 1,702 | 56.0 | 8.6 | 1,440 | △15.4 | 7.4 | 687 | △52.3 | 4.3 | 799 | 16.3 | 4.9 | 813 | 13 | 1.7 | 5.1 |
| 営業外収益 | Non-operating income | 72 | △11.8 | 0.3 | 63 | △12.3 | 0.3 | 55 | △12.2 | 0.3 | 90 | 62.0 | 0.6 | 118 | 27 | 30.8 | 0.7 |
| 営業外費用 | Non-operating expense | 43 | 18.1 | 0.2 | 48 | 11.1 | 0.2 | 33 | △29.9 | 0.2 | 34 | 2.5 | 0.2 | 44 | 9 | 27.3 | 0.3 |
| 経常利益 | Ordinary income | 1,731 | 52.3 | 8.7 | 1,455 | △15.9 | 7.5 | 709 | △51.3 | 4.4 | 854 | 20.6 | 5.2 | 886 | 32 | 3.7 | 5.6 |
| 特別利益 | Extraordinary income | 15 | △98.4 | 0.1 | - | △100.0 | 0.0 | 0 | - | 0.0 | - | - | - | 170 | 170 | - | 1.1 |
| 特別損失 | Extraordinary loss | 0 | △97.5 | 0.0 | 34 | 3,582.8 | 0.2 | 43 | 23.9 | 0.3 | 154 | 256.8 | 0.9 | 65 | △88 | △57.4 | 0.4 |
| 税金等調整前当期純利益 | Income before income taxes | 1,745 | △16.4 | 8.8 | 1,420 | △18.6 | 7.3 | 665 | △53.1 | 4.2 | 700 | 5.2 | 4.3 | 992 | 291 | 41.6 | 6.2 |
| 法人税、住民税及び事業税 | Income taxes | 921 | 370.6 | 4.7 | 755 | △15.9 | 4.0 | 383 | △50.6 | 2.4 | 293 | △23.4 | 1.8 | 345 | 51 | 17.6 | 2.2 |
| 法人税調整額 | Deferred income taxes | △97 | - | △0.5 | △75 | - | △0.4 | △73 | - | △0.5 | 10 | △114.5 | 0.1 | 39 | 28 | 271.2 | 0.2 |
| 少数株主利益 | Minority shareholders' income | 2 | △91.8 | △0.0 | 8 | 259.3 | 0.0 | 0 | △92.9 | 0.0 | - | - | - | - | - | - | - |
| 当期純利益 | Net income | 918 | △24.1 | 4.6 | 711 | △22.5 | 3.7 | 355 | △50.1 | 2.2 | 396 | 11.6 | 2.4 | 607 | 211 | 53.2 | 3.8 |
| 1株当り当期純利益 | Earnings per share | 66.38 | - | - | 51.41 | - | - | 25.66 | - | - | 28.65 | - | - | 43.90 | - | - | - |

《株SRA単体 SRA, Inc. Non-Consolidated》

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | | |
|--------------|---|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 売上高 | Net sales | 11,655 | 11.3 | 100.0 | 10,809 | △7.3 | 100.0 | 8,415 | △22.1 | 100.0 | 8,409 | △0.1 | 100.0 | 7,395 | △1,014 | △12.1 | 100.0 |
| 売上原価 | Cost of sales | 8,917 | 6.5 | 76.5 | 8,341 | △6.5 | 77.2 | 6,980 | △16.3 | 82.9 | 7,011 | 0.4 | 83.4 | 6,053 | △958 | △13.7 | 81.8 |
| 売上総利益 | Gross profit on sales | 2,737 | 30.6 | 23.5 | 2,467 | △9.9 | 22.8 | 1,434 | △41.8 | 17.1 | 1,398 | △2.5 | 16.6 | 1,342 | △55 | △4.0 | 18.2 |
| 販売費及び一般管理費 | Selling, general and administrative expense | 1,343 | 0.4 | 11.5 | 1,451 | 8.0 | 13.4 | 1,106 | △23.8 | 13.1 | 1,171 | 5.9 | 13.9 | 1,088 | △83 | △7.1 | 14.7 |
| 営業利益 | Operating income | 1,394 | 83.8 | 12.0 | 1,016 | △27.1 | 9.4 | 328 | △67.7 | 3.9 | 226 | △31.1 | 2.7 | 254 | 27 | 12.2 | 3.4 |
| 営業外収益 | Non-operating income | 222 | 59.7 | 1.9 | 301 | 35.6 | 2.8 | 251 | △16.4 | 3.0 | 281 | 12.0 | 3.4 | 734 | 452 | 160.6 | 9.9 |
| 営業外費用 | Non-operating expense | 17 | △82.6 | 0.2 | 18 | 6.8 | 0.2 | 16 | △13.1 | 0.2 | 26 | 63.4 | 0.3 | 38 | 11 | 42.0 | 0.5 |
| 経常利益 | Ordinary income | 1,598 | 100.8 | 13.7 | 1,298 | △18.8 | 12.0 | 564 | △56.6 | 6.7 | 481 | △14.6 | 5.7 | 950 | 469 | 97.4 | 12.9 |
| 特別利益 | Extraordinary income | - | △100.0 | 0.0 | 201 | - | 1.9 | - | - | - | 2 | - | 0.0 | 141 | 139 | 6,042.4 | 1.9 |
| 特別損失 | Extraordinary loss | 0 | △94.8 | 0.0 | 34 | 5,132.8 | 0.3 | 37 | 7.7 | 0.4 | 151 | 302.0 | 1.8 | 14 | △136 | △90.3 | 0.2 |
| 税引前当期純利益 | Income before income taxes | 1,598 | △9.8 | 13.7 | 1,465 | △8.3 | 13.6 | 526 | △64.1 | 6.3 | 332 | △36.8 | 4.0 | 1,077 | 744 | 223.7 | 14.6 |
| 法人税、住民税及び事業税 | Income taxes | 673 | 1,395.6 | 5.8 | 578 | △14.1 | 5.3 | 215 | △62.7 | 2.6 | 82 | △61.9 | 1.0 | 116 | 34 | 42.0 | 1.6 |
| 法人税調整額 | Deferred income taxes | △60 | △109.4 | △0.5 | △39 | - | △0.4 | △78 | - | △0.9 | △5 | △92.6 | △0.1 | 35 | 41 | - | 0.5 |
| 当期純利益 | Net income | 985 | △8.7 | 8.5 | 926 | △6.0 | 8.6 | 389 | △57.9 | 4.6 | 256 | △34.2 | 3.1 | 925 | 668 | 260.6 | 12.5 |

2. セグメント情報 Segment Information (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | |
|------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 受注高 | New Orders Received | 26,932 | 44.7 | 100.0 | 21,638 | △ 19.7 | 100.0 | 16,791 | △ 22.4 | 100.0 | 16,108 | △ 4.1 | 100.0 | 16,889 | 4.9 | 100.0 |
| | 開発 Systems Development | 13,513 | 12.7 | 50.2 | 13,035 | △ 3.5 | 60.2 | 9,257 | △ 29.0 | 55.1 | 9,378 | 1.3 | 58.2 | 8,450 | △ 9.9 | 50.0 |
| | 運用・構築 System Operations and Infrastructure Development | 2,122 | 7.4 | 7.9 | 2,621 | 23.5 | 12.1 | 1,639 | △ 37.5 | 9.8 | 1,570 | △ 4.2 | 9.8 | 1,295 | △ 17.5 | 7.7 |
| | 販売 Product Sales | 11,296 | 143.2 | 41.9 | 5,981 | △ 47.0 | 27.6 | 5,894 | △ 1.5 | 35.1 | 5,159 | △ 12.5 | 32.0 | 7,143 | 38.5 | 42.3 |
| 受注残高 | New Orders Received Backlog | 14,882 | 59.6 | 100.0 | 12,057 | △ 19.0 | 100.0 | 8,669 | △ 28.1 | 100.0 | 8,120 | △ 6.3 | 100.0 | 8,942 | 10.1 | 100.0 |
| | 開発 Systems Development | 7,166 | 19.5 | 48.2 | 7,489 | 4.5 | 62.1 | 4,323 | △ 42.3 | 49.9 | 4,612 | 6.7 | 56.8 | 4,366 | △ 5.3 | 48.8 |
| | 運用・構築 System Operations and Infrastructure Development | 1,477 | 0.1 | 9.9 | 1,947 | 31.8 | 16.1 | 1,335 | △ 31.4 | 15.4 | 1,213 | △ 9.1 | 14.9 | 1,058 | △ 12.7 | 11.9 |
| | 販売 Product Sales | 6,238 | 237.2 | 41.9 | 2,619 | △ 58.0 | 21.7 | 3,010 | 14.9 | 34.7 | 2,294 | △ 23.8 | 28.3 | 3,517 | 53.3 | 39.3 |
| 売上高 | Net Sales | 19,786 | 18.7 | 100.0 | 19,430 | △ 1.8 | 100.0 | 15,967 | △ 17.8 | 100.0 | 16,297 | 2.1 | 100.0 | 15,895 | △ 2.5 | 100.0 |
| | 開発 Systems Development | 10,797 | 11.8 | 54.6 | 10,679 | △ 1.1 | 55.0 | 8,368 | △ 21.6 | 52.4 | 8,882 | 6.1 | 54.5 | 7,601 | △ 14.4 | 47.8 |
| | 運用・構築 System Operations and Infrastructure Development | 2,247 | 5.7 | 11.3 | 2,471 | 9.9 | 12.7 | 2,091 | △ 15.3 | 13.1 | 1,910 | △ 8.7 | 11.7 | 1,664 | △ 12.9 | 10.5 |
| | 販売 Product Sales | 6,741 | 37.8 | 34.1 | 6,279 | △ 6.9 | 32.3 | 5,506 | △ 12.3 | 34.5 | 5,503 | △ 0.0 | 33.8 | 6,629 | 20.4 | 41.7 |

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | |
|------|--|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|--------------------------|---------|--------------------|
| | | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) | 金額 | 前期比(%) | 利益率(%) |
| | | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales | Amount | YoY (%) | Ratio to Net Sales |
| 営業利益 | Operating Income | 1,702 | 56.0 | 8.6 | 1,440 | △ 15.4 | 7.4 | 687 | △ 52.3% | 4.3 | 799 | 16.3 | 4.9 | 813 | 1.7 | 5.1 |
| | 開発 Systems Development | 1,779 | 27.2 | 16.5 | 1,634 | △ 8.1 | 15.3 | 764 | △ 53.2% | 9.1 | 965 | 26.2 | 10.9 | 904 | △ 6.3 | 11.9 |
| | 運用・構築 System Operations and Infrastructure Development | 538 | 29.9 | 23.9 | 557 | 3.7 | 22.6 | 470 | △ 15.6% | 22.5 | 385 | △ 18.1 | 20.2 | 272 | △ 29.4 | 16.4 |
| | 販売 Product Sales | 808 | 63.5 | 12.0 | 543 | △ 32.8 | 8.7 | 317 | △ 41.5% | 5.8 | 371 | 16.7 | 6.7 | 285 | △ 23.1 | 4.3 |
| | 消去 Eliminations/Corporate | 1,423 | 17.0 | - | 1,295 | △ 9.0 | - | 866 | △ 33.2% | - | 922 | 6.5 | - | △ 649 | △ 29.6 | - |

《株SRA単体 SRA, Inc. Non-Consolidated》

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | |
|-----|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio |
| 売上高 | Net Sales | 11,655 | 11.3 | 100.0 | 10,809 | △ 7.3 | 100.0 | 8,415 | △ 22.1 | 100.0 | 8,409 | △ 0.1 | 100.0 | 7,395 | △ 12.1 | 100.0 |
| | 開発 Systems Development | 7,325 | 9.2 | 62.9 | 6,999 | △ 4.5 | 64.8 | 5,219 | △ 25.4 | 62.0 | 5,252 | 0.6 | 62.5 | 4,634 | △ 11.8 | 62.7 |
| | 運用・構築 System Operations and Infrastructure Development | 2,357 | 7.9 | 20.2 | 2,532 | 7.4 | 23.4 | 2,183 | △ 13.8 | 25.9 | 2,004 | △ 8.2 | 23.8 | 1,793 | △ 10.5 | 24.3 |
| | 販売 Product Sales | 1,971 | 25.0 | 16.9 | 1,277 | △ 35.2 | 11.8 | 1,012 | △ 20.8 | 12.0 | 1,152 | 13.9 | 13.7 | 967 | △ 16.1 | 13.1 |

3. 業種別売上高 Sales by Industrial Classification (Consolidated/SRA, Inc. Non-consolidated)

《連結 Consolidated》

| | | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|----------------|----------------------|------------------------|--------|-----------------|----------|---------|--------|--|--------|-----------------|--------|---------|----------|
| | | 2011/3 第2四半期 2Q | | 2012/3 第2四半期 2Q | | 対前年 YoY | | 2011/3 第2四半期 2Q | | 2012/3 第2四半期 2Q | | 対前年 YoY | |
| | | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) |
| Amount | Ratio | Amount | Ratio | Amount | Rate (%) | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Rate (%) |
| 製造業 | Manufacturing | 3,321 | 37 | 2,790 | 37 | △ 530 | △ 16.0 | 147 | 8 | 103 | 6 | △ 43 | △ 29.5 |
| 通信 | Telecom | 414 | 5 | 479 | 6 | 64 | 15.5 | 218 | 11 | 198 | 12 | △ 20 | △ 9.2 |
| 電力・ガス | EP/gas industry | 866 | 10 | 412 | 6 | △ 453 | △ 52.3 | - | - | - | - | - | - |
| 銀行・証券 | Bank/securities | 1,595 | 18 | 1,553 | 21 | △ 41 | △ 2.6 | 310 | 16 | 337 | 20 | 27 | 8.7 |
| 生損保 | Insurance | 206 | 2 | 318 | 4 | 111 | 54.1 | 125 | 7 | 109 | 7 | △ 16 | △ 13.3 |
| 流通 | Distribution | 437 | 5 | 324 | 4 | △ 113 | △ 25.9 | 83 | 4 | 40 | 2 | △ 42 | △ 50.9 |
| 大学等 | Academic, etc. | 229 | 3 | 240 | 3 | 11 | 5.1 | 387 | 20 | 375 | 23 | △ 11 | △ 3.0 |
| ハードメーカー (Sler) | Sler | 526 | 6 | 460 | 6 | △ 65 | △ 12.5 | 75 | 4 | 70 | 4 | △ 4 | △ 5.3 |
| 情報サービス | Information services | 540 | 6 | 554 | 7 | 14 | 2.7 | 187 | 10 | 204 | 12 | 16 | 8.8 |
| サービス他 | Services and others | 744 | 8 | 466 | 6 | △ 277 | △ 37.3 | 374 | 20 | 225 | 14 | △ 149 | △ 39.8 |
| 合計 | Total | 8,881 | 100 | 7,601 | 100 | △ 1,280 | △ 14.4 | 1,910 | 100 | 1,664 | 100 | △ 246 | △ 12.9 |

《株SRA単体 SRA, Inc. Non-Consolidated》

| | | 開発 Systems Development | | | | | | 運用・構築 System Operations and Infrastructure Development | | | | | |
|----------------|----------------------|------------------------|--------|-----------------|----------|---------|--------|--|--------|-----------------|--------|---------|----------|
| | | 2011/3 第2四半期 2Q | | 2012/3 第2四半期 2Q | | 対前年 YoY | | 2011/3 第2四半期 2Q | | 2012/3 第2四半期 2Q | | 対前年 YoY | |
| | | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) | 金額 | 百分率(%) | 金額 | 百分率(%) | 対前年額 | 前年比(%) |
| Amount | Ratio | Amount | Ratio | Amount | Rate (%) | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Rate (%) |
| 製造業 | Manufacturing | 1,616 | 31 | 1,511 | 33 | △ 105 | △ 6.5 | 147 | 7 | 103 | 6 | △ 43 | △ 29.5 |
| 通信 | Telecom | 200 | 4 | 194 | 4 | △ 5 | △ 2.9 | 217 | 11 | 197 | 11 | △ 20 | △ 9.3 |
| 電力・ガス | EP/gas industry | 577 | 11 | 288 | 6 | △ 289 | △ 50.1 | - | - | - | - | - | - |
| 銀行・証券 | Bank/securities | 1,306 | 25 | 1,236 | 27 | △ 70 | △ 5.4 | 313 | 16 | 340 | 19 | 26 | 8.5 |
| 生損保 | Insurance | 138 | 3 | 285 | 6 | 147 | 106.4 | 125 | 6 | 109 | 6 | △ 16 | △ 13.3 |
| 流通 | Distribution | 303 | 6 | 154 | 3 | △ 149 | △ 49.0 | 73 | 4 | 30 | 2 | △ 42 | △ 57.8 |
| 大学等 | Academic, etc. | 179 | 3 | 185 | 4 | 6 | 3.4 | 387 | 19 | 375 | 21 | △ 11 | △ 3.0 |
| ハードメーカー (Sler) | Sler | 205 | 4 | 189 | 4 | △ 15 | △ 7.7 | 147 | 7 | 141 | 8 | △ 5 | △ 3.7 |
| 情報サービス | Information services | 124 | 2 | 200 | 4 | 75 | 60.4 | 207 | 11 | 259 | 14 | 51 | 24.9 |
| サービス他 | Services and others | 599 | 11 | 388 | 9 | △ 211 | △ 35.2 | 384 | 19 | 235 | 13 | △ 149 | △ 38.8 |
| 合計 | Total | 5,252 | 100 | 4,634 | 100 | △ 617 | △ 11.8 | 2,004 | 100 | 1,792 | 100 | △ 211 | △ 10.5 |

4. 主な顧客と受注内容 Main Clients and Order Details (SRA, Inc. Non-consolidated)

《(株)SRA単体 SRA, Inc. Non-Consolidated》

| 社名 Client | 受注内容 Order details |
|--|---|
| 三菱UFJフィナンシャルグループ Mitsubishi UFJ Financial Group | 基幹・業務系システム、情報系システムの構築・保守 Development and maintenance of mission-critical systems, business application systems and information systems |
| 野村総合研究所 Nomura Research Institute | 証券会社向け資産運用系システム、オンライントレードシステムの構築 Development of asset management systems and online trading systems for securities companies |
| 大和総研 Daiwa Institute of Research | 証券会社向け資産運用系システム、オンライントレードシステムの構築 Development of asset management systems and online trading systems for securities companies |
| 第一生命グループ Dai-ichi Life Group | 基幹・業務系システムの構築・保守、汎用機およびオープン系システム、ネットワークの運用管理 Development and maintenance of mission-critical systems and business application systems. Operational management of mainframe host systems, open systems and networks |
| 農林中金グループ The Norinchukin Bank Group | 汎用機およびオープン系システムの運用管理 Operational management of mainframe host systems and open systems |
| パナソニックグループ Panasonic Group | 製品開発系システムの構築 Development of product development systems |
| ソニーグループ Sony Group | 組込製品開発(AV、ホームエレクトロニクス) Software development for embedded products (AV, home electronics) |
| 東京電力グループ TEPCO Group | 基幹・業務系システムの構築 Development and operational management of mission-critical systems and business application systems |
| NTTグループ NTT Group | 業務系システムの構築・保守、オープン系システム、ネットワークの運用管理 Development and maintenance of business application systems. Operational management of open systems and networks |
| キヤノングループ Canon Group | システム設計、開発、運用、コンサルティング、基幹システムのリモート一括監視とオンサイト・サポート Design, development, operation, and consulting for various systems. Centralized remote monitoring and on-site support of mission-critical systems |
| 日本IBMグループ IBM Group | システム構築、開発環境構築、教育トレーニング、汎用機およびオープン系システムの運用管理 System development, building of development environment, educational training. Operational management of mainframe host systems and open systems |
| 日本ユニシスグループ Nihon Unisys Group | ネットワークの運用管理、ネットワーク構築、汎用機およびオープン系システムの運用管理 Build, configuration and operational management of networks. Operational management of mainframe host systems and open systems |

5. 要約貸借対照表 Summary of Consolidated Financial Statements

<<連結 Consolidated>>

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | | |
|-------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 20,763 | 18.1 | 81.1 | 21,395 | 3.0 | 81.8 | 19,570 | △ 8.5 | 76.1 | 17,763 | △ 9.2 | 69.6 | 17,376 | △ 386 | △ 2.2 | 67.3 |
| 現金及び預金 | Cash and deposits | 7,831 | 5.3 | 30.6 | 8,880 | 13.4 | 33.9 | 9,516 | 7.2 | 37.0 | 7,819 | △ 17.8 | 30.6 | 6,002 | △ 1,816 | △ 23.2 | 23.3 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 7,184 | 9.4 | 28.1 | 7,382 | 2.8 | 28.2 | 5,022 | △ 32.0 | 19.5 | 5,509 | 9.7 | 21.6 | 5,074 | △ 434 | △ 7.9 | 19.7 |
| 有価証券 | Short-term investment securities | 2,001 | 100.2 | 7.8 | 1,501 | △ 24.9 | 5.7 | 1,502 | 0.0 | 5.8 | 1,504 | 0.1 | 5.9 | 2,665 | 1,161 | 77.2 | 10.3 |
| たな卸資産 | Inventories | 2,677 | 77.0 | 10.5 | 2,497 | △ 6.7 | 9.5 | 1,667 | △ 33.2 | 6.5 | 1,825 | 9.4 | 7.2 | 2,003 | 178 | 9.8 | 7.8 |
| 繰延税金資産 | Deferred tax assets | 417 | 5.1 | 1.6 | 502 | 20.4 | 1.9 | 520 | 3.5 | 2.0 | 469 | △ 9.8 | 1.8 | 494 | 24 | 5.3 | 1.9 |
| その他 | Others | 654 | △ 2.7 | 2.6 | 664 | 1.6 | 2.5 | 1,346 | 102.5 | 5.2 | 640 | △ 52.4 | 2.5 | 1,147 | 507 | 79.2 | 4.4 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 2 | - | 0.0 | △ 34 | - | △ 0.1 | △ 4 | - | △ 0.0 | △ 4 | - | △ 0.0 | △ 12 | △ 7 | 166.0 | 0.0 |
| 固定資産 | Noncurrent assets | 4,847 | 7.1 | 18.9 | 4,774 | △ 1.5 | 18.2 | 6,146 | 28.7 | 23.9 | 7,759 | 26.2 | 30.4 | 8,429 | 670 | 8.6 | 32.7 |
| 有形固定資産 | Property, plant and equipment | 234 | △ 13.5 | 0.9 | 232 | △ 0.9 | 0.9 | 192 | △ 17.2 | 0.7 | 240 | 24.7 | 0.9 | 208 | △ 31 | △ 13.1 | 0.8 |
| 建物及び構築物 | Buildings and structures | 99 | △ 9.8 | 0.4 | 106 | 7.2 | 0.4 | 89 | △ 16.0 | 0.3 | 144 | 61.7 | 0.6 | 126 | △ 17 | △ 11.9 | 0.5 |
| 機械装置及び運搬具 | Machinery, equipment and vehicles, net | 100 | △ 9.5 | 0.4 | 90 | △ 10.2 | 0.3 | 69 | △ 23.2 | 0.3 | 57 | △ 16.7 | 0.2 | 48 | △ 9 | △ 16.9 | 0.2 |
| 土地 | Land | 0 | △ 95.0 | 0.0 | 0 | - | 0.0 | 0 | - | 0.0 | 0 | - | 0.0 | 0 | - | - | 0.0 |
| その他 | Others | 34 | △ 5.2 | 0.1 | 35 | 2.9 | 0.1 | 33 | △ 5.5 | 0.1 | 37 | 12.5 | 0.1 | 32 | △ 4 | △ 11.9 | 0.1 |
| 無形固定資産 | Intangible assets | 583 | △ 12.4 | 2.3 | 411 | △ 29.4 | 1.6 | 451 | 9.6 | 1.8 | 646 | 43.0 | 2.5 | 1,086 | 440 | 68.1 | 4.2 |
| ソフトウェア | Software | 467 | △ 26.4 | 1.8 | 354 | △ 24.2 | 1.4 | 365 | 3.0 | 1.4 | 439 | 20.3 | 1.7 | 924 | 484 | 110.2 | 3.6 |
| その他 | Others | 115 | 273.1 | 0.5 | 57 | △ 50.4 | 0.2 | 86 | 50.5 | 0.3 | 206 | 139.2 | 0.8 | 161 | △ 44 | △ 21.7 | 0.6 |
| 投資その他資産 | Investments and other assets | 4,029 | 12.3 | 15.7 | 4,130 | 2.5 | 15.8 | 5,502 | 33.2 | 21.4 | 6,873 | 24.9 | 26.9 | 7,134 | 261 | 3.8 | 27.6 |
| 投資有価証券 | Investment securities | 1,659 | △ 2.6 | 6.5 | 1,349 | △ 18.7 | 5.2 | 2,641 | 95.8 | 10.3 | 3,987 | 51.0 | 15.6 | 4,328 | 341 | 8.6 | 16.8 |
| 繰延税金資産 | Deferred tax assets | 1,180 | 13.9 | 4.6 | 1,449 | 22.7 | 5.5 | 1,595 | 10.1 | 6.2 | 1,560 | △ 2.2 | 6.1 | 1,434 | △ 125 | △ 8.0 | 5.6 |
| その他 | Others | 1,248 | 38.5 | 4.9 | 1,449 | 16.1 | 5.5 | 1,443 | △ 0.4 | 5.6 | 1,469 | 1.8 | 5.8 | 1,469 | △ 0 | △ 0.0 | 5.7 |
| 貸倒引当金 | Allowance for doubtful accounts | △ 8 | - | △ 0.0 | △ 10 | - | △ 0.0 | △ 40 | - | △ 0.2 | △ 49 | - | △ 0.2 | △ 14 | 34 | △ 70.7 | △ 0.1 |
| 投資損失引当金 | Allowance for investment loss | △ 50 | - | △ 0.2 | △ 107 | - | △ 0.4 | △ 136 | - | △ 0.5 | △ 94 | - | △ 0.4 | △ 83 | 11 | △ 11.7 | △ 0.3 |
| 資産合計 | Total assets | 25,611 | 15.9 | 100.0 | 26,169 | 2.2 | 100.0 | 25,717 | △ 1.7 | 100.0 | 25,522 | △ 0.8 | 100.0 | 25,806 | 283 | 1.1 | 100.0 |

<<連結 Consolidated>>

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | | |
|-----------------|---|--------------------------|-------------|--------------|--------------------------|--------------|--------------|--------------------------|---------------|--------------|--------------------------|--------------|--------------|--------------------------|--------------|--------------|--------------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 9,881 | 31.7 | 38.6 | 8,712 | △ 11.8 | 33.3 | 6,954 | △ 20.2 | 27.0 | 6,750 | △ 2.9 | 26.5 | 6,264 | △ 486 | △ 7.2 | 24.3 |
| 買掛金 | Accounts payable-trade | 3,843 | 44.7 | 15.0 | 2,996 | △ 22.0 | 11.5 | 2,058 | △ 31.3 | 8.0 | 1,990 | △ 3.3 | 7.8 | 1,881 | △ 109 | △ 5.5 | 7.3 |
| 短期借入金 | Short-term loans payable | 2,411 | △ 0.5 | 9.4 | 2,799 | 16.1 | 10.7 | 2,337 | △ 16.5 | 9.1 | 2,027 | △ 13.3 | 7.9 | 1,609 | △ 418 | △ 20.6 | 6.2 |
| 一年内償還予定社債 | Current portion of bonds | 300 | - | 1.2 | - | - | 0.0 | - | - | 0.0 | 300 | - | 1.2 | - | △ 300 | △ 100.0 | - |
| 未払費用 | Accrued expenses | 673 | △ 5.7 | 2.6 | 608 | △ 9.6 | 2.3 | 550 | △ 9.6 | 2.1 | 519 | △ 5.6 | 2.0 | 486 | △ 32 | △ 6.3 | 1.9 |
| 未払法人税等 | Income taxes payable | 876 | 316.4 | 3.4 | 711 | △ 18.9 | 2.7 | 332 | △ 53.2 | 1.3 | 233 | △ 30.0 | 0.9 | 248 | 15 | 6.7 | 1.0 |
| 未払消費税等 | Accrued consumption taxes | 208 | △ 0.3 | 0.8 | 218 | 5.1 | 0.8 | 161 | △ 26.4 | 0.6 | 193 | 20.4 | 0.8 | 143 | △ 49 | △ 25.7 | 0.6 |
| 賞与引当金 | Provision for bonuses | 649 | △ 1.7 | 2.5 | 658 | 1.5 | 2.5 | 603 | △ 8.4 | 2.3 | 638 | 5.8 | 2.5 | 671 | 32 | 5.1 | 2.6 |
| 役員賞与引当金 | Provision for directors' bonuses | 36 | 76.1 | 0.1 | 40 | 9.5 | 0.2 | 5 | △ 86.6 | 0.0 | 30 | 457.2 | 0.1 | 30 | △ 0 | △ 1.0 | 0.1 |
| 工事損失引当金 | Provision for loss on construction contracts | - | - | - | - | - | - | 245 | - | 1.0 | 165 | △ 32.6 | 0.6 | 181 | 15 | 9.6 | 0.7 |
| その他 | Others | 882 | 45.8 | 3.4 | 678 | △ 23.1 | 2.6 | 659 | △ 2.8 | 2.6 | 652 | △ 1.0 | 2.6 | 1,012 | 359 | 55.1 | 3.9 |
| 固定負債 | Noncurrent liabilities | 3,696 | △ 2.1 | 14.4 | 4,232 | 14.5 | 16.2 | 4,385 | 3.6 | 17.1 | 4,098 | △ 6.5 | 16.1 | 4,087 | △ 10 | △ 0.3 | 15.8 |
| 社債 | Bonds payable | - | - | - | 300 | - | 1.1 | 300 | - | 1.2 | - | - | - | - | - | - | - |
| 長期借入金 | Long-term loans payable | 18 | △ 65.9 | 0.1 | - | - | - | - | - | - | - | - | - | 300 | 300 | - | 1.2 |
| 退職給付引当金 | Provision for retirement benefits | 3,270 | 6.8 | 12.8 | 3,509 | 7.3 | 13.4 | 3,639 | 3.7 | 14.2 | 3,629 | △ 0.3 | 14.2 | 3,640 | 10 | 0.3 | 14.1 |
| 役員退職慰労引当金 | Provision for directors' retirement benefits | 385 | 6.7 | 1.5 | 406 | 5.5 | 1.6 | 434 | 6.8 | 1.7 | 432 | △ 0.4 | 1.7 | 141 | △ 290 | △ 67.2 | 0.6 |
| 負ののれん | Negative goodwill | 22 | - | 0.1 | 16 | △ 25.0 | 0.1 | 11 | △ 33.3 | 0.0 | 5 | △ 50.0 | 0.0 | - | △ 5 | △ 100.0 | - |
| その他 | Others | - | - | - | - | - | - | - | - | - | 30 | - | 0.1 | 5 | △ 24 | △ 82.1 | 0.0 |
| 負債合計 | Total liabilities | 13,578 | 20.4 | 53.0 | 12,945 | △ 4.7 | 49.5 | 11,339 | △ 12.4 | 44.1 | 10,849 | △ 4.3 | 42.5 | 10,352 | △ 496 | △ 4.6 | 40.1 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 11,348 | 13.8 | 44.3 | 12,777 | 12.6 | 48.8 | 13,909 | 8.9 | 54.1 | 14,636 | 5.2 | 57.3 | 15,606 | 970 | 6.6 | 60.5 |
| 資本金 | Capital stock | 1,000 | - | 3.9 | 1,000 | - | 3.8 | 1,000 | - | 3.9 | 1,000 | - | 3.9 | 1,000 | - | - | 3.9 |
| 資本剰余金 | Capital surplus | 4,519 | - | 17.6 | 4,483 | △ 0.8 | 17.1 | 4,483 | - | 17.4 | 4,483 | - | 17.6 | 4,483 | - | - | 17.4 |
| 利益剰余金 | Retained earnings | 6,723 | 25.8 | 26.3 | 8,187 | 21.8 | 31.3 | 9,319 | 13.8 | 36.2 | 10,046 | 7.8 | 39.4 | 11,017 | 970 | 9.7 | 42.7 |
| 自己株式 | Treasury stock | △ 894 | - | △ 3.5 | △ 894 | - | △ 3.4 | △ 894 | 0.0 | △ 3.5 | △ 894 | - | △ 3.5 | △ 894 | - | - | △ 3.5 |
| その他包括利益累計額 | Accumulated other comprehensive income | 640 | △ 8.8 | 2.5 | 346 | △ 46.0 | 1.3 | 343 | △ 0.7 | 1.3 | 7 | △ 97.7 | 0.0 | △ 170 | △ 178 | △ 2,307.2 | △ 0.7 |
| その他有価証券評価差額金 | Valuation difference on available-for-sale secu | 585 | △ 14.1 | 2.3 | 351 | △ 40.0 | 1.3 | 470 | 34.1 | 1.8 | 278 | △ 40.9 | 1.1 | 177 | △ 100 | △ 36.1 | 0.7 |
| 為替換算調整勘定 | Foreign currency translation adjustments | 55 | 165.7 | 0.2 | △ 5 | - | △ 0.0 | △ 127 | - | △ 0.5 | △ 270 | - | △ 1.1 | △ 348 | △ 78 | 28.9 | △ 1.4 |
| 新株予約権 | Subscription rights to shares | 29 | 1,075.4 | 0.1 | 70 | 138.7 | 0.3 | 89 | 27.5 | 0.3 | 29 | △ 67.6 | 0.1 | 18 | △ 11 | △ 38.1 | 0.1 |
| 少数株主持分 | Minority interests | 14 | △ 90.5 | 0.1 | 29 | 111.5 | 0.1 | 35 | 17.4 | 0.1 | - | - | - | - | - | - | - |
| 純資産合計 | Total net assets | 12,033 | 11.2 | 47.0 | 13,224 | 9.9 | 50.5 | 14,377 | 8.7 | 55.9 | 14,673 | 2.1 | 57.5 | 15,453 | 780 | 5.3 | 59.9 |
| 負債・純資産合計 | Total liabilities and net assets | 25,611 | 15.9 | 100.0 | 26,169 | 2.2 | 100.0 | 25,717 | △ 1.7 | 100.0 | 25,522 | △ 0.8 | 100.0 | 25,806 | 283 | 1.1 | 100.0 |

| | | 2008/3 第2四半期 2nd Quarter | | | 2009/3 第2四半期 2nd Quarter | | | 2010/3 第2四半期 2nd Quarter | | | 2011/3 第2四半期 2nd Quarter | | | 2012/3 第2四半期 2nd Quarter | | | |
|--------------|--|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|---------|--------|--------------------------|--------------|---------|--------|
| | | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(%) | 百分率(%) | 金額 | 前期比(額) | 前期比(%) | 百分率(%) |
| | | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (%) | Ratio | Amount | YoY (Amount) | YoY (%) | Ratio |
| 資産の部 | ASSETS | | | | | | | | | | | | | | | | |
| 流動資産 | Current assets | 16,257 | 11.2 | 76.6 | 15,012 | △ 7.7 | 75.3 | 13,422 | △ 10.5 | 70.7 | 11,550 | △ 14.1 | 62.0 | 11,278 | △ 272 | △ 2.4 | 59.7 |
| 現金及び預金 | Cash and deposits | 5,936 | △ 1.3 | 28.0 | 6,568 | 10.6 | 33.0 | 5,877 | △ 10.5 | 30.9 | 4,194 | △ 28.6 | 22.5 | 2,934 | △ 1,259 | △ 30.0 | 15.5 |
| 受取手形及び売掛金 | Notes and accounts receivable-trade | 4,229 | 7.8 | 19.9 | 3,887 | △ 8.1 | 19.5 | 2,821 | △ 27.4 | 14.8 | 3,043 | 7.9 | 16.3 | 2,370 | △ 672 | △ 22.1 | 12.5 |
| たな卸資産 | Inventories | 1,058 | 47.7 | 5.0 | 1,278 | 20.8 | 6.4 | 966 | △ 24.5 | 5.1 | 1,173 | 21.4 | 6.3 | 1,154 | △ 19 | △ 1.6 | 6.1 |
| その他 | Others | 5,031 | 26.9 | 23.7 | 3,277 | △ 34.9 | 16.4 | 3,777 | 15.3 | 19.9 | 3,139 | △ 16.9 | 16.9 | 4,818 | 1,678 | 53.5 | 25.5 |
| 固定資産 | Noncurrent assets | 4,962 | △ 0.2 | 23.4 | 4,915 | △ 0.9 | 24.7 | 5,583 | 13.6 | 29.3 | 7,065 | 26.5 | 38.0 | 7,622 | 557 | 7.9 | 40.3 |
| 有形固定資産 | Property, plant and equipment | 150 | △ 23.9 | 0.7 | 147 | △ 2.3 | 0.7 | 125 | △ 15.1 | 0.7 | 173 | 38.5 | 0.9 | 139 | △ 33 | △ 19.5 | 0.7 |
| 無形固定資産 | Intangible assets | 317 | △ 32.9 | 1.5 | 256 | △ 19.1 | 1.3 | 348 | 36.1 | 1.8 | 528 | 51.3 | 2.8 | 538 | 10 | 1.9 | 2.8 |
| 投資その他資産 | Investments and other assets | 4,494 | 4.5 | 21.2 | 4,512 | 0.4 | 22.6 | 5,109 | 13.2 | 26.9 | 6,363 | 24.6 | 34.2 | 6,945 | 581 | 9.1 | 36.7 |
| 投資有価証券等 | Investment securities | 2,803 | 2.4 | 13.2 | 2,362 | △ 15.8 | 11.9 | 2,894 | 22.5 | 15.2 | 4,120 | 42.4 | 22.1 | 4,742 | 622 | 15.1 | 25.1 |
| 長期貸付金 | Long-term loans receivable | 55 | △ 5.7 | 0.3 | 35 | △ 35.6 | 0.2 | 24 | △ 33.1 | 0.1 | 20 | △ 15.4 | 0.1 | 297 | 276 | 1,361.2 | 1.6 |
| その他 | Others | 1,635 | 8.7 | 7.7 | 2,114 | 29.3 | 10.6 | 2,190 | 3.6 | 11.5 | 2,223 | 1.5 | 11.9 | 1,905 | △ 317 | △ 14.3 | 10.1 |
| 資産合計 | Total assets | 21,219 | 8.3 | 100.0 | 19,928 | △ 6.1 | 100.0 | 19,025 | △ 4.5 | 100.0 | 18,615 | △ 2.2 | 100.0 | 18,901 | 285 | 1.5 | 100.0 |
| 負債の部 | LIABILITIES | | | | | | | | | | | | | | | | |
| 流動負債 | Current liabilities | 5,846 | 16.2 | 27.6 | 4,991 | △ 14.6 | 25.0 | 4,166 | △ 16.5 | 21.9 | 3,849 | △ 7.6 | 20.7 | 3,582 | △ 267 | △ 6.9 | 19.0 |
| 買掛金 | Accounts payable-trade | 1,535 | 12.5 | 7.2 | 1,359 | △ 11.5 | 6.8 | 821 | △ 39.6 | 4.3 | 862 | 5.0 | 4.6 | 655 | △ 207 | △ 24.0 | 3.5 |
| 短期借入金 | Short-term loans payable | 1,770 | - | 8.3 | 1,772 | 0.1 | 8.9 | 1,754 | △ 1.0 | 9.2 | 1,529 | △ 12.8 | 8.2 | 1,399 | △ 130 | △ 8.5 | 7.4 |
| 未払法人税等 | Income taxes payable | 665 | - | 3.1 | 544 | △ 18.3 | 2.7 | 199 | △ 63.3 | 1.0 | 45 | △ 77.0 | 0.2 | 65 | 19 | 43.3 | 0.3 |
| 工事損失引当金 | Provision for loss on construction contracts | - | - | - | - | - | - | 204 | - | 1.1 | 165 | △ 18.9 | 0.9 | 180 | 15 | 9.1 | 1.0 |
| その他 | Others | 1,875 | 1.7 | 8.8 | 1,316 | △ 29.8 | 6.6 | 1,187 | △ 9.8 | 6.2 | 1,246 | 5.0 | 6.7 | 1,281 | 34 | 2.8 | 6.8 |
| 固定負債 | Noncurrent liabilities | 3,368 | 6.0 | 15.9 | 3,582 | 6.4 | 18.0 | 3,704 | 3.4 | 19.5 | 3,663 | △ 1.1 | 19.7 | 3,334 | △ 328 | △ 9.0 | 17.6 |
| 退職給付引当金 | Provision for retirement benefits | 2,976 | 6.7 | 14.0 | 3,289 | 7.2 | 16.0 | 3,285 | 3.0 | 17.3 | 3,249 | △ 1.1 | 17.5 | 3,215 | △ 33 | △ 1.0 | 17.0 |
| その他 | Others | 392 | 1.4 | 1.9 | 392 | 0.1 | 2.0 | 418 | 6.6 | 2.2 | 413 | △ 1.3 | 2.2 | 118 | △ 294 | △ 71.2 | 0.6 |
| 負債合計 | Total liabilities | 9,215 | 12.3 | 43.4 | 8,574 | △ 7.0 | 43.0 | 7,870 | △ 8.2 | 41.4 | 7,512 | △ 4.6 | 40.4 | 6,916 | △ 595 | △ 7.9 | 36.6 |
| 純資産の部 | NET ASSETS | | | | | | | | | | | | | | | | |
| 株主資本 | Shareholders' equity | 10,404 | 6.6 | 49.0 | 10,740 | 3.2 | 53.9 | 10,811 | 0.7 | 56.8 | 10,780 | △ 0.3 | 57.9 | 11,533 | 753 | 7.0 | 61.0 |
| 資本金 | Capital stock | 2,640 | - | 12.4 | 2,640 | - | 13.2 | 2,640 | - | 13.9 | 2,640 | - | 14.2 | 2,640 | - | - | 14.0 |
| 資本剰余金 | Capital surplus | 2,881 | - | 13.6 | 2,881 | - | 14.5 | 2,881 | - | 15.1 | 2,881 | - | 15.5 | 2,881 | - | - | 15.2 |
| 利益剰余金 | Retained earnings | 4,883 | 15.3 | 23.0 | 5,219 | 6.9 | 26.2 | 5,289 | 1.4 | 27.8 | 5,259 | △ 0.6 | 28.3 | 6,012 | 753 | 14.3 | 31.8 |
| 自己株式 | Treasury stock | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他包括利益累計額 | Accumulated other comprehensive income | 1,599 | △ 1.7 | 7.5 | 613 | △ 61.6 | 3.1 | 343 | △ 44.1 | 1.8 | 322 | △ 6.0 | 1.7 | 450 | 127 | 39.6 | 2.4 |
| 純資産合計 | Total net assets | 12,004 | 5.5 | 56.6 | 11,354 | △ 5.4 | 57.0 | 11,154 | △ 1.8 | 58.6 | 11,103 | △ 0.5 | 59.6 | 11,984 | 881 | 7.9 | 63.4 |
| 負債・純資産合計 | Total liabilities and net assets | 21,219 | 8.3 | 100.0 | 19,928 | △ 6.1 | 100.0 | 19,025 | △ 4.5 | 100.0 | 18,615 | △ 2.2 | 100.0 | 18,901 | 285 | 1.5 | 100.0 |

6. 要約キャッシュフロー計算書 Summary of Consolidated Statements of Cash Flows

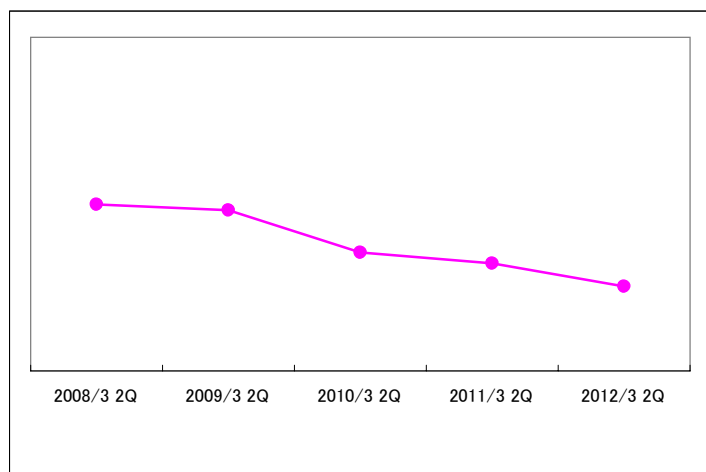
《連結 Consolidated》

| | | 2008/3 第2四半期 2Q | 2009/3 第2四半期 2Q | 2010/3 第2四半期 2Q | 2011/3 第2四半期 2Q | 2012/3 第2四半期 2Q |
|---------------------------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount | 金額 Amount |
| 営業活動によるキャッシュ・フロー | Net cash provided by (used in) operating activities | 346 | △ 405 | 1,177 | 202 | 724 |
| 税金等調整前当期純利益 | Income before income taxes and minority interests | 1,745 | 1,420 | 665 | 700 | 992 |
| 減価償却費 | Depreciation and amortization | 138 | 121 | 113 | 134 | 135 |
| 会員権評価損 | Loss on valuation of memberships | 0 | 22 | 0 | - | - |
| 退職給付引当金の増減額(△は減少) | Increase (decrease) in provision for retirement benefits | 121 | 83 | 17 | 11 | 8 |
| 役員退職慰労引当金の増減額(△は減少) | Increase (decrease) in provision for directors' retirement benefits | 10 | 6 | 12 | 9 | △ 303 |
| 賞与引当金の増減額(△は減少) | Increase (decrease) in provision for bonuses | △ 29 | 5 | 34 | 69 | 69 |
| 役員賞与引当金の増減額(△は減少) | Increase (decrease) in provision for directors' bonuses | 36 | △ 33 | 4 | 29 | 29 |
| 貸倒引当金の増減額(△は減少) | Increase (decrease) in allowance for doubtful accounts | △ 2 | 11 | △ 1 | 1 | 10 |
| 投資損失引当金の増減額(△は減少) | Increase (decrease) in allowance for investment loss | - | - | 29 | 1 | 10 |
| 受取利息及び受取配当金 | Interest and dividend income | 25 | △ 28 | △ 28 | △ 38 | △ 77 |
| 支払利息 | Interest expense | 24 | 27 | 19 | 18 | 15 |
| 投資有価証券評価損益(△は益) | Loss (gain) on valuation of investment securities | - | - | 10 | 52 | 1 |
| 関係会社株式評価損 | Loss on valuation of stocks of subsidiaries and affiliates | - | 10 | - | 86 | - |
| 投資有価証券売却損益(△は益) | Loss (gain) on sales of investment securities | - | - | - | - | - |
| 固定資産売却損益(△は益) | Loss (gain) on sales of noncurrent assets | - | - | △ 0 | - | - |
| 固定資産除却損 | Loss on retirement of noncurrent assets | 0 | 1 | 0 | 1 | 1 |
| 売上債権の増減額(△は増加) | Decrease (increase) in notes and accounts receivable-trade | 620 | 1,552 | 2,589 | 736 | 1,031 |
| たな卸資産の増減額(△は増加) | Decrease (increase) in inventories | △ 1,831 | △ 756 | △ 534 | △ 315 | △ 663 |
| 仕入債務の増減額(△は減少) | Increase (decrease) in notes and accounts payable-trade | 796 | △ 492 | △ 640 | △ 809 | △ 97 |
| その他負債の増減額(△は減少) | Increase (decrease) in other liabilities | △ 387 | △ 494 | 208 | 141 | 384 |
| 未払消費税等の増減額(△は減少) | Increase (decrease) in accrued consumption taxes | △ 154 | △ 173 | △ 253 | △ 49 | △ 152 |
| その他 | Other, net | △ 56 | 26 | △ 290 | 13 | △ 148 |
| 小計 | Subtotal | 1,009 | 1,309 | 1,957 | 796 | 1,247 |
| 利息及び配当金の受取額 | Interest and dividend income received | 25 | 28 | 28 | 31 | 77 |
| 利息の支払額 | Interest expense paid | △ 23 | △ 28 | △ 18 | △ 17 | △ 15 |
| 法人税等の支払額 | Income tax paid | △ 664 | △ 1,715 | △ 789 | △ 607 | △ 585 |
| 投資活動によるキャッシュ・フロー | Net cash provided by (used in) investing activities | △ 329 | △ 200 | △ 1,466 | △ 555 | △ 1,894 |
| 有形固定資産の取得による支出 | Purchases of property, plant and equipment | △ 23 | △ 37 | △ 18 | △ 85 | △ 24 |
| 有形固定資産の売却による収入 | Proceeds from sale of property, plant and equipment | - | - | 1 | - | 0 |
| 無形固定資産の取得による支出 | Purchases of intangible assets | △ 112 | △ 53 | △ 59 | △ 77 | △ 615 |
| 投資有価証券の取得による支出 | Purchases of investment securities | △ 70 | △ 65 | △ 846 | △ 340 | △ 2,183 |
| 投資有価証券の売却による収入 | Proceeds from sale of investment securities | - | - | 19 | 7 | 901 |
| 貸付けによる支出 | Payments of loans receivable | △ 43 | △ 21 | △ 506 | △ 17 | △ 506 |
| 貸付金の回収による収入 | Collection of loans receivable | 35 | 7 | 12 | 2 | 352 |
| 定期預金の預入による支出 | Payments into time deposits | △ 100 | - | △ 70 | △ 0 | △ 70 |
| 定期預金の払戻による収入 | Proceeds from withdrawal of time deposits | - | - | 20 | - | - |
| 差入保証金の差入による支出 | Payments for guarantee deposits | △ 3 | - | - | △ 9 | △ 9 |
| 差入保証金の回収による支出 | Proceeds from collection of guarantee deposits | 6 | - | - | 16 | 4 |
| その他 | Other, net | △ 17 | △ 30 | △ 18 | △ 50 | 256 |
| 財務活動によるキャッシュ・フロー | Net cash provided by (used in) financing activities | △ 395 | △ 341 | △ 584 | △ 710 | △ 845 |
| 短期借入金の純増減額(△は減少) | Net increase (decrease) in short-term loans payable | △ 30 | 227 | △ 21 | △ 157 | △ 292 |
| 長期借入金の純増減額(△は減少) | Net increase (decrease) in long-term loans payable | △ 19 | △ 14 | △ 10 | - | 300 |
| 社債の発行による収入 | Process from issuance of bonds | - | 300 | - | - | - |
| 社債の償還による支出 | Redemption of bonds | - | △ 300 | - | - | △ 300 |
| 自己株式の取得による支出 | Purchase of treasury stock | - | - | △ 0 | △ 0 | - |
| 配当金の支払額 | Cash dividends paid | △ 345 | △ 553 | △ 553 | △ 553 | △ 553 |
| その他 | Purchase of treasury stock | - | - | - | - | △ 0 |
| 現金及び現金同等物に係る換算差額 | Effect of exchange rate changes on cash and cash equivalents | 4 | △ 22 | 3 | △ 73 | 8 |
| 現金及び現金同等物の増減額(△は減少) | Net increase (decrease) in cash and cash equivalents | △ 374 | △ 969 | △ 869 | △ 1,137 | △ 2,008 |
| 現金及び現金同等物の期首残高 | Cash and cash equivalents at beginning of period | 9,919 | 11,265 | 11,753 | 10,324 | 9,309 |
| 子会社の新規連結による現金及び現金同等物の増加額 | Increase in cash and cash equivalents due to newly consolidated subsidiaries | - | - | - | - | - |
| 現金及び現金同等物の期末残高 | Cash and cash equivalents at end of period | 9,545 | 10,296 | 10,883 | 9,187 | 7,301 |

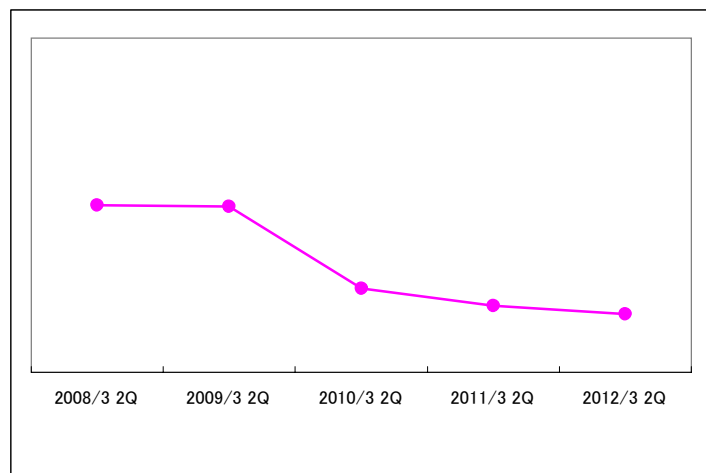
7. 受注単価・外注単価の推移

Order Unit Price, Subcontract Unit Price (SRA, Inc. Non-consolidated)

◆受注単価(株SRA単体) Order Unit Price (SRA, Inc. Non-consolidated)



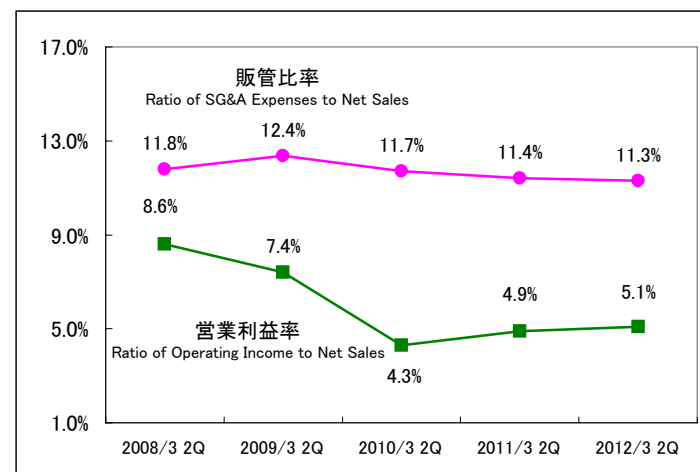
◆外注単価(株SRA単体) Subcontract Unit Price (SRA, Inc. Non-consolidated)



8. 販管比率・営業利益率の推移

Ratio of SG&A Expenses to Net Sales, Ratio of Operating Income to Net Sales (Consolidated/SRA, Inc. Non-consolidate)

《連結 Consolidated》



《株SRA単体 SRA, Inc. Non-Consolidated》

